
Contents

1. Introduction.....	5
<i>Mayor/Chief Executive Introduction</i>	<i>5</i>
<i>LTCCP Overview</i>	<i>6</i>
<i>Mayor and Councillors.....</i>	<i>7</i>
<i>Our Place – Central Hawke’s Bay District.....</i>	<i>8</i>
<i>The Issues</i>	<i>10</i>
<i>What changes are planned for the next ten years?.....</i>	<i>11</i>
<i>Regional Collaboration and Shared Services</i>	<i>16</i>
<i>What will it cost?</i>	<i>17</i>
2. Community Outcomes.....	21
<i>Purpose of Community Outcomes.....</i>	<i>21</i>
<i>What are our Community Outcomes?.....</i>	<i>22</i>
<i>What do we mean by Well-being?</i>	<i>23</i>
<i>How our Community Outcomes were Identified.....</i>	<i>24</i>
<i>Prioritisation of Outcomes</i>	<i>25</i>
<i>Our Community Outcomes</i>	<i>26</i>
3. Significant Assumptions.....	35
4. Groups of Activities.....	42
<i>Leadership Governance and Consultation</i>	<i>44</i>
<i>Economic Development.....</i>	<i>49</i>
<i>Land Use Planning and Management.....</i>	<i>53</i>
<i>Resource and Subdivision Consents</i>	<i>57</i>
<i>Building Control.....</i>	<i>61</i>
<i>Public Health</i>	<i>65</i>
<i>Animal Control.....</i>	<i>69</i>
<i>Emergency Management.....</i>	<i>73</i>
<i>Bylaws, Parking and Litter Control.....</i>	<i>77</i>
<i>Land Transport</i>	<i>81</i>
<i>Solid Waste</i>	<i>88</i>
<i>Water Supply</i>	<i>95</i>
<i>Wastewater.....</i>	<i>102</i>
<i>Stormwater.....</i>	<i>108</i>
<i>Parks, Reserves and Pools.....</i>	<i>114</i>
<i>Public Toilets</i>	<i>119</i>
<i>Retirement Housing</i>	<i>123</i>
<i>Libraries.....</i>	<i>127</i>

<i>Theatres and Halls</i>	131
<i>Cemeteries</i>	135
<i>Properties and Buildings</i>	139
5. Financial Forecasts	143
<i>Prospective Statement of Comprehensive Income</i>	143
<i>Prospective Statement of Changes in Equity</i>	144
<i>Prospective Balance Sheet</i>	145
<i>Prospective Cash Flow Statement</i>	146
6. Statement of Accounting Policies	147
7. Revenue and Financing Policy	157
8. Funding Impact Statement	175
<i>2009/10 Rates Factors</i>	176
<i>Rates</i>	177
<i>Targeted Rates</i>	177
<i>Approach to Rating</i>	182
<i>Penalty Charges</i>	183
9. Council-Controlled Organisations	184
10. Schedule of Fees and Charges	185
<i>Leadership and Governance Group</i>	185
<i>Planning and Regulatory Group</i>	186
<i>Land Transport Group</i>	194
<i>Solid Waste Group</i>	195
<i>Water Services Group</i>	197
<i>Sewerage and Stormwater</i>	198
<i>Recreation and Community Facilities</i>	200
11. Rates Remission and Postponement Policies	205
<i>Community Contribution Remission Policy</i>	205
<i>Club Rebate Remission Policy</i>	206
<i>Remission of Additional Charges Policy</i>	207
<i>Uniform Annual Charges on Contiguous Properties Remission Policy</i>	208
<i>School Sewerage Charges Remission Policy</i>	209
<i>Rates Holiday Postponement Policy</i>	211
<i>Remission and Postponement of Rates on Maori Freehold Land Policy</i>	211
<i>Remission of Rates for Natural Calamities Policy</i>	211
<i>Remission of Rates for QEII Trust and Land for Natural, Historic or Cultural Conservation Policy</i>	212
<i>Sundry Remission of Rates Policy</i>	212
<i>Rates Discount Policy</i>	213

<i>Outstanding Accounts Policy</i>	214
12. Liability Management Policy	215
13. Investment Policy	220
14. Development Contributions Policy	227
15. Significance Policy	241
16. Statement on Maori-Decision-Making	244
17. Policy on Partnerships with the Private Sector	245
18. Council Information	247
<i>Management Structure</i>	247
19. Glossary	248
Appendix One: Summary of Water and Sanitary Services Assessments	250
Audit Report	258