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## 7. Revenue and Financing Policy

The Revenue and Financing policy is required under Section 103 of the Local Government Act 2002. The policy must be included in full in the LTCCP and changed only as an amendment to the LTCCP. Section 103(2) allows the following funding mechanisms to be used when funding operating and capital expenditure:

- General rates
- Targeted rates
- Grants and Subsidies
- Interest and Dividend from Investments
- Fees and Charges
- Borrowing
- Proceeds from Assets Sales
- Development or Financial Contributions
- Any other source

This policy summarises the funding sources to be used by Council and their intended use. Sources are identified for each Council activity, including those that may be used to fund operating and capital expenditure.

Council must consider the following elements in deciding on appropriate funding mechanisms for each activity:

- *Community Outcomes* – the community outcomes an activity will primarily contribute to.
- *Distributions of benefits* – the distribution of benefits between the community as a whole, any identifiable parts of the community and individuals.
- *Timeframes of benefits* – the period in and over which those benefits are expected to occur. For example, the benefits may occur on an ongoing basis, but may also benefit future generations.
- *Contributors to need for activity* – the extent to which actions or inactions of particular individuals or groups contribute to the need to undertake the activity.
- *Costs and Benefits of distinct funding* – the cost and benefits, including for transparency and accountability, of funding the activity distinctly from other activities.

## Funding of Operating Expenditure

The following table shows which mechanisms may be used to fund operating expenditure for Council's activities:

	General Rates	Targeted Rates	Interest and Dividends	Grants and Subsidies	Fees and Charges
<b>Community Leadership Group</b>					
Leadership, Governance and Consultation	✓			✓	
Economic Development	✓	✓			
<b>Planning and Regulatory Group</b>					
Landuse Planning and Management	✓				
Resource and Subdivision Consents	✓				✓
Building Control	✓				✓
Public Health	✓				✓
Animal Control	✓				✓
Emergency Management	✓				
Bylaws, Parking and Litter Control	✓				✓
<b>Land Transport Group</b>					
Land Transport	✓	✓		✓	✓
<b>Solid Waste Group</b>					
Solid Waste	✓	✓			✓
<b>Water Services Group</b>					
Water Supplies		✓			✓
Wastewater		✓			✓
Stormwater		✓			
<b>Recreation and Community Facilities Group</b>					
Parks, Reserves and Swimming Pools	✓				✓
Public Toilets	✓				
Retirement Housing					✓
Libraries	✓				✓
Theatres and Halls	✓				
Cemeteries	✓				✓
Property and Buildings	✓				✓

## Funding of Capital Expenditure

The following table shows which mechanisms may be used to fund capital expenditure for Council's activities:

	General Rates	Targeted Rates	Borrowings	Reserves	Funding assistance/User Charges
<b>Community Leadership Group</b>					
Leadership, Governance and Consultation	No Capital Expenditure				
Economic Development	No Capital Expenditure				
<b>Planning and Regulatory Group</b>					
Landuse Planning and Management	No Capital Expenditure				
Resource and Subdivision Consents	No Capital Expenditure				
Building Control	No Capital Expenditure				
Public Health	No Capital Expenditure				
Animal Control					✓
Emergency Management					✓
Bylaws, Parking and Litter Control	No Capital Expenditure				
<b>Land Transport Group</b>					
Land Transport		✓	✓	✓	✓
<b>Solid Waste Group</b>					
Solid Waste			✓	✓	✓
<b>Water Services Group</b>					
Water Supplies		✓	✓	✓	✓
Wastewater		✓	✓	✓	✓
Stormwater		✓	✓	✓	✓
<b>Recreation and Community Facilities Group</b>					
Parks, Reserves and Swimming Pools	✓			✓	✓
Public Toilets	✓		✓	✓	
Retirement Housing				✓	✓
Libraries				✓	
Theatres and Halls	✓			✓	
Cemeteries	✓		✓		
Property and Buildings	✓			✓	

## Fees and Charges

The following table shows the % target recovery for each activity from fees and charges.

Activity	% Target Recovery
<b>Community Leadership Group</b>	
Leadership, Governance and Consultation	-
Economic Development	-
<b>Planning and Regulatory Group</b>	
Landuse Planning and Management	-
Resource and Subdivision Consents	80%
Building Control	90%
Public Health	40%
Animal Control	95%
Emergency Management	-
Bylaws, Parking and Litter Control	Up to 5%
<b>Land Transport Group</b>	
Land Transport	Up to 1%
<b>Solid Waste Group</b>	
Solid Waste	Up to 30%
<b>Water Services Group</b>	
Water Supplies	Minimum of 10%
Wastewater	Minimum of 5%
Stormwater	-
<b>Recreation and Community Facilities Group</b>	
Parks, Reserves and Swimming Pools	Minimum of 3%
Public Toilets	-
Retirement Housing	100%
Libraries	10%
Theatres and Halls	-
Cemeteries	Minimum of 10%
Property and Buildings	2%

## Community Leadership Group

### Leadership, Governance and Consultation

#### **Description**

The Leadership, Governance and Consultation activity includes the elected Council.

#### **Community Outcomes**

This activity contributes to all of the community outcomes.

#### **Distributions of benefits**

Benefits from the Leadership, Governance and Consultation activity are for the community generally. Council are the vehicle for making decisions affecting the district.

#### **Timeframes of benefits**

Ongoing.

#### **Contributors to need for activity**

Living in a democratic society contributes to the need for this activity.

#### **Costs and Benefits of distinct funding**

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

#### **Recommended Funding**

Council has agreed on 100% public funding based on a Uniform Annual General Charge.

### Economic Development

#### **Description**

The role of the Central Hawke's Bay District Council in Economic Development is largely delegated to two organisations – CHB Promotions Inc and Hawke's Bay Inc. These both receive funding from Council.

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- A strong, prosperous and thriving economy

#### **Distributions of benefits**

Benefits from economic development accrue largely to the community, due to the ongoing economic benefits of visitor spending, creation of employment and investment in the potential of the district. Some benefits may accrue to businesses or individuals using these services, but it is difficult and illogical to recover these benefits.

#### **Timeframes of benefits**

Ongoing.

#### **Contributors to need for activity**

All groups contribute to the need for this activity.

#### **Costs and Benefits of distinct funding**

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

#### **Recommended Funding**

Council has agreed on a 100% public 0% private funding split for this activity. Public funding is collected through the UAC with up to a 20% contribution towards the cost of funding the visitor information centre recovered from commercial properties (ie non rural and non residential).

## Planning and Regulatory Group

### Landuse Planning and Management

#### **Description**

The Land Use Planning and Management Activity, as part of Council's statutory obligations under the Resource Management Act 1991, involves -

- Providing advice on the District Plan
- Providing Policy advice on planning and rules of the District Plan
- Monitoring of the effectiveness and efficiency of the policies and rules in the District Plan

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- An environment that is appreciated, protected and sustained for future generations
- Communities that value and promote their unique culture and heritage
- Safe and accessible recreational facilities

#### **Distributions of benefits**

The district planning services benefit the users of the District Plan through clear information available for development and land use.

The community benefits highly through protection of the environment, appropriate and sustainable development of land and property.

#### **Timeframes of benefits**

Ongoing.

#### **Contributors to need for activity**

People who do not comply with legislative regulations may contribute to the need for this activity.

#### **Costs and Benefits of distinct funding**

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

#### **Recommended Funding**

Council has agreed on a 100% public 0% private funding split for this activity. Public funding is through the capital value based general rate.

### Resource and Subdivision Consents

#### **Description**

The Council is required by the Resource Management Act 1991 to prepare, implement and administer a District Plan that meets the needs of the community. The Resource and Subdivision Activity ensures that development occurs in a manner that complies with the District Plan, through processing resource consent applications and monitoring.

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- An environment that is appreciated, protected and sustained for future generations

#### **Distributions of benefits**

The district planning services mainly benefit the users of the resource and subdivision consent process through meeting legislative requirements.

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The community benefits through protection of the environment, appropriate and sustainable development of land and property.

***Timeframes of benefits***

Ongoing.

***Contributors to need for activity***

People who do not comply with legislative regulations may contribute to the need for this activity. Generally this is met through extra charges on these people.

***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

***Recommended Funding***

Council requires a 20% public 80% private funding split for this activity. Public funding is through the capital value based general rate and private funding is collected through fees and charges.

**Building Control*****Description***

Building Control is responsible for administering and enforcing the Building Act 2004 (and related legislation). This includes -

- Processing applications for building consents
- Enforcing the provisions of the Building Act 2004 and associated regulations
- Processing Land Information Memoranda

Once a consent has been obtained, Council monitors compliance through inspections and provides code compliance certificates confirming that new building work meets the provisions of the building code.

***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- Safe and secure communities

***Distributions of benefits***

Benefits from building control accrue mainly to users of these services (ie people who build or alter buildings) through meeting legislative requirements and safe buildings. The community benefits through the enforcement of regulations that ensure safe, sanitary and accessible buildings in which people live, play and work.

***Timeframes of benefits***

Ongoing.

***Contributors to need for activity***

People who do not comply with legislative regulations may contribute to the need for this activity. In some cases (eg property purchase where consent standards are not met), it may be difficult to identify who should pay.

***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

***Recommended Funding***

Council requires a 10% public 90% private funding split for this activity. Private funding is collected through various fees and charges. Public funding is through the capital value based general rate.

## **Public Health**

### ***Description***

The Public Health Activity covers the regulatory functions relating to environmental health, liquor licensing, hazardous substances, and other environmental monitoring.

### ***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- Safe and secure communities

### ***Distributions of benefits***

Benefits from environmental health services accrue to both the community and individuals and organizations. Individuals and organizations benefit from assurances that their premises are of an acceptable standard to the consumer and meet other legislative requirements (e.g. liquor licensing). The community benefits through the expectation that

- standards of operation are being met and
- assurances of a safe and healthy environment for residents and visitors.

### ***Timeframes of benefits***

Ongoing.

### ***Contributors to need for activity***

People who do not comply with legislative regulations may contribute to the need for this activity. Generally this is met through extra charges on these people.

### ***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

### ***Recommended Funding***

Council requires a 60% public 40% private funding split for this activity. Public funding is through the capital value based general rate and private funding is collected through fees and charges.

## **Animal Control**

### ***Description***

This activity includes the implementation of requirements of Dog Control Act 1996 and related legislation and Council bylaws. Main objectives include education, response to complaints and management of registration systems.

### ***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- Safe and secure communities
- Transport infrastructure and services that are safe, effective and integrated

### ***Distributions of benefits***

Benefits from the animal control service accrue mainly to animal owners from the provision of a service that either confines or returns lost or stray animals. The community generally benefits through the enforcement of regulations against aggressive and straying animals.

### ***Timeframes of benefits***

Ongoing, but occur mainly in the short-term.

**Contributors to need for activity**

People who do not properly control their animals can be a significant contributor to this activity. In some cases, it can be difficult to identify who these people are.

**Costs and Benefits of distinct funding**

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

**Recommended Funding**

Council requires a 5% public 95% private funding split for this activity. Private funding is collected through various fees and charges – including fines and impounding costs. Public funding is through the capital value based general rate.

**Emergency Management****Description**

Civil Defence includes mitigating, preparing for, responding to and recovering from emergencies and adverse events in a co-ordinated fashion. Close cooperation is maintained with a number of organizations to ensure effective response and recovery.

CHB is a member of the Hawke's Bay Civil Defence Emergency Management Group.

There is also a statutory and public expectation that Council will promote and carry out fire control measures. When fire occurs, district resources are required to respond to assist the New Zealand Fire Service. The main aim of Rural Fire is to protect life, property and vegetation from the threat of wildfire. Rural fire involves preparing for fire reducing the risk of fire, and their impact, preparing a quick initial response and assisting with effective recovery.

**Community Outcomes**

This activity contributes primarily to the following community outcomes:

- Safe and secure communities
- A strong, prosperous and thriving economy

**Distributions of benefits**

Benefits from this activity accrue across the wider community, through protection of life and property, and peace of mind through having a system available. Some people may benefit more than others, but this cannot be predicted.

**Timeframes of benefits**

Ongoing. Benefits occur now through training and preparedness, during an event and following an event through response and recovery.

**Contributors to need for activity**

In some cases, emergencies may be as a result of human actions, such as sabotage, terrorism, negligence around fire or arson.

**Costs and Benefits of distinct funding**

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

**Recommended Funding**

Council has agreed on a 100% public 0% private funding split for this activity. Public funding is collected through the capital value based general rate. Limited private funding is obtained through grants.

## **Bylaws, Parking and Litter Control**

### ***Description***

Council administers and enforces its By laws, as well as related regulations such as the Litter Act 1979 and traffic regulations.

### ***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- An environment that is appreciated, protected and sustained for future generations
- Safe and secure communities
- Transport infrastructure and services that are safe, effective and integrated

### ***Distributions of benefits***

Benefits from this activity accrue to the community through the expectation that:

- standards of operation are being met and
- assurance of a safe and healthy environment for residents and visitors

### ***Timeframes of benefits***

Ongoing.

### ***Contributors to need for activity***

People who do not comply with legislative regulations may contribute to the need for this activity. Generally this is met through extra charges on these people.

### ***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

### ***Recommended Funding***

Council has agreed on a 100% public 0% private funding split for this activity. Public funding is collected through the capital value based general rate. There will be a small amount of income derived from parking and litter infringements.

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## Land Transport Group

### Land Transport

#### **Description**

The Local Government Act 2002 and Land Transport Management Act 2003 provide the framework under which Council operates a land transport network within the District. Council aims to achieve an integrated safe, responsive and sustainable land transport network. Council maintains 1261.81 km of roads, 64 km footpaths, 265 bridges, street lighting and other roading assets.

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- An environment that is appreciated, protected and sustained for future generations
- Transport infrastructure and services that are safe, effective and integrated
- A strong, prosperous and thriving economy

#### **Distributions of benefits**

There is a mix of public and private benefits with these activities. Public benefits include an attractive urban environment and streetscape, tidy roadsides, the ability to transport people, goods and services throughout the district, connections to other transport networks and location and property identification. Private benefits are for people and businesses using roads and footpaths to carry out their day to day business.

#### **Timeframes of benefits**

Ongoing.

#### **Contributors to need for activity**

All groups contribute to the need for this activity. In some cases damage may be caused, additional costs may be caused to Council through vandalism, accidents and activities beyond normal usage.

#### **Costs and Benefits of distinct funding**

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

#### **Recommended Funding**

Council have agreed to a 100% public, 0% private funding split. Public funding is collected through the land value based general rate.

New Zealand Transport Agency funding applies to subsidised roading projects.

Some existing capital expenditure, in this case resulting from the Ruataniwha Street, Waipukurau Improvements in 2001 and the cost of High Street, Waipawa improvements between 2003 and 2005 will be funded by way of loans. The cost of servicing debt will be recovered through a targeted rate of a uniform amount assessed on all rateable property in the Ruataniwha Ward.

A small amount of private funding is recovered through fees and charges.

## **Solid Waste Group**

### **Solid Waste**

#### ***Description***

Central Hawke's Bay District Council provides the following services:

District landfill, transfer stations, recycling drop off centres, and kerbside refuse and recycling collections, litter bins and management of closed landfills.

#### ***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- An environment that is appreciated, protected and sustained for future generations

#### ***Distributions of benefits***

The benefits of the solid waste activity are largely public and private. Individuals benefit from not having to arrange their own systems of waste disposal. An environmentally sound landfill and rubbish collection maintains a sustainable and clean district.

#### ***Timeframes of benefits***

Ongoing.

#### ***Contributors to need for activity***

The community benefits from having solid waste collection and disposal available. In some cases, illegal dumping and inappropriate disposal of hazardous wastes may result in extra costs to the Council.

#### ***Costs and Benefits of distinct funding***

It is appropriate to recover the private benefit via a separate funding mechanism.

#### ***Recommended Funding***

Council requires a 70% public 30% private funding split for this activity. The 70% of Public funding is collected through a combination of a Capital Value based General Rate, Uniform Annual General Charge and targeted rates for kerbside recycling and refuse collection. Private funding is derived from fees and charges.

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## Water Services Group

### Water Supplies

#### **Description**

The Central Hawke's Bay District Council owns and operates 8 water supply schemes.

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- An environment that is appreciated, protected and sustained for future generations
- A strong, prosperous and thriving economy

#### **Distributions of benefits**

Provision of water supplies provides a number of public benefits, including access to potable water and availability of water for key public services and amenities (eg fire fighting, landscaping, swimming pools). There are significant direct benefits to ratepayers and consumers connected to a Council piped water scheme through access to water for drinking and water availability for industry.

#### **Timeframes of benefits**

Ongoing and long-term for future generations.

#### **Contributors to need for activity**

Those sections of the community where water services are available benefit widely from having a supply available.

#### **Costs and Benefits of distinct funding**

Because the benefits of this activity are predominantly private, it is considered appropriate to fund the activity separately.

#### **Recommended Funding**

Council has agreed on a 90% public 10% private funding split for this activity. Public funding is collected through a targeted rate from those connected to water systems with private funding derived from fees and charges.

### Waste Water

#### **Description**

Central Hawke's Bay District Council sewer systems comprise of six reticulated systems and associated treatment plants.

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- An environment that is appreciated, protected and sustained for future generations
- A strong, prosperous and thriving economy

#### **Distributions of benefits**

Provision of a sewerage system provides a number of public benefits, including maintenance of public health standards, prevention of disease and maintenance of a healthy environment. All properties, both domestic and industrial, that are connected to Council's sewerage system receive a direct benefit which relates to the cost of providing the service. A sewerage system is a key infrastructural need for maintaining public health and growth of business opportunities.

#### **Timeframes of benefits**

Ongoing and long-term for future generations.

***Contributors to need for activity***

The community benefits widely from having a sewerage system available. Additional costs may be caused through overloading of systems, disposal of hazardous material and illegal connections.

***Costs and Benefits of distinct funding***

Because the benefits of this activity are predominantly private, it is considered appropriate to fund the activity through a targeted rate and charges.

***Recommended Funding***

Council has agreed on a 95% public 5% private funding split for this activity. Public funding is collected through a targeted rate from those connected to waste water systems with private funding derived from fees and charges and levies raised through the Trade Waste Bylaw.

**Stormwater**

***Description***

Central Hawke's Bay District Council stormwater systems comprise of 7 systems. The systems generally consist of a primary piped network with some open channel and secondary flow paths.

***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A life time of good health and wellbeing
- An environment that is appreciated, protected and sustained for future generations
- A strong, prosperous and thriving economy

***Distributions of benefits***

Provision of a stormwater system provides a number of public benefits, including decreased risk from flooding and encouraging residential development. Private benefits are particularly to property owners via stormwater disposal away from their properties.

***Timeframes of benefits***

Ongoing and long-term for future generations.

***Contributors to need for activity***

The community benefits widely from having a stormwater system available.

***Costs and Benefits of distinct funding***

Because the benefits of this activity are predominantly private, it is considered appropriate to fund the activity separately.

***Recommended Funding***

Council has agreed on a 100% public 0% private funding split for this activity. Public funding is collected through a targeted rate from those connected to storm water systems. The funding of the Te Aute drainage scheme is based on a targeted rate on scheme members.

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## Recreation and Community Facilities Group

### Parks, Reserves and Swimming Pools

#### **Description**

A number of parks, reserves, and camping grounds are provided throughout the district for recreation, including sports fields, children's playgrounds and amenity areas. There are two swimming pools, one owned by the Council and one owned by a Community Trust that is largely funded by the Council.

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- A strong, prosperous and thriving economy
- Safe and accessible recreational facilities to enhance healthy lifestyles

#### **Distributions of benefits**

Benefits from parks accrue to the community generally through the provision of facilities for groups and individuals to pursue active and passive leisure pursuits, education on the natural environment, community pride and contributing to community health and well-being.

There can be private benefits to people and sports groups through the use of sports fields for organized sport, but these are available to the wider community at other times.

#### **Timeframes of benefits**

Ongoing.

#### **Contributors to need for activity**

The community benefits widely from having these facilities available.

#### **Costs and Benefits of distinct funding**

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

#### **Recommended Funding**

Council have agreed a 97% public, 3% private funding split and that the cost of funding the public component of the Parks, and Reserves should occur by way of 70% from the General Rate assessed on Capital Value and 30% (to meet the cost of swimming pools) from the Uniform Annual General Charge. The private funding component will be collected from fees and charges with market rentals being applied to camp grounds.

### Public Toilets

#### **Description**

The Council provides 24 public conveniences located throughout the District.

#### **Community Outcomes**

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- Safe and accessible recreation facilities

#### **Distributions of benefits**

Public toilets provide a mix of public and private benefits. While private benefits are obvious, public benefits are through having these essential facilities available for residents and visitors, and maintaining standards of public hygiene.

#### **Timeframes of benefits**

Ongoing.

***Contributors to need for activity***

The community benefits widely from having public conveniences available.

***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

***Recommended Funding***

Council have agreed a 100% public 0% private funding split and that the cost of funding the public component of the Public Toilets should occur by way of 100% from the General Rate assessed on Capital Value.

**Retirement Housing**

***Description***

A total of 48 one bedroom flats are owned by Council in different locations in Waipukurau and Waipawa. These provide affordable housing for those elderly in need.

***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- Supportive, caring and inclusive communities

***Distributions of benefits***

Benefits from housing accrue to tenants of the housing units. This is a relatively small and identifiable group who are provided with affordable accommodation in convenient locations. There may be some small community benefits through the availability of low cost housing to vulnerable groups in the community.

***Timeframes of benefits***

Ongoing.

***Contributors to need for activity***

The community benefits from having housing available. The main benefit is to people who choose to tenant these units.

***Costs and Benefits of distinct funding***

The activity is self-funding and separate funding is not required.

***Recommended Funding***

The Council believes the optimum funding is 100% private, through user rental charges.

**Libraries**

***Description***

Libraries include the two libraries in Waipukurau and Waipawa.

***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- A lifetime of good health and wellbeing
- Supportive, caring and inclusive communities
- Safe and accessible recreation facilities

***Distributions of benefits***

Benefits from libraries accrue largely to the community, through contributing to a community that is literate and informed, has access to information and provision of a community resource. There is also direct benefit to each

individual who reads a book or uses one of the other library services, and some of these can be recovered, although a high level of recovery may restrict the ability of some people to continue to use these services.

***Timeframes of benefits***

Ongoing.

***Contributors to need for activity***

The community benefits widely from having library services available.

***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

***Recommended Funding***

The Council have agreed the optimum allocation of costs is 90% public to 10% private. Public funding is through the Uniform Annual General Charge, with private funding through user charges for some library services.

## **Theatres and Halls**

***Description***

Theatres and halls include several community halls located throughout the District.

***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- Supportive, caring and inclusive communities
- Communities that value and promote their unique culture and heritage

***Distributions of benefits***

Theatres and halls have a mix of public and private benefits. Public benefits are from the ability to use the facilities for public events and gatherings and as a hub for communities in the event of natural disaster. There are direct benefits for individuals and groups who choose to use the facilities available for personal functions.

***Timeframes of benefits***

Ongoing.

***Contributors to need for activity***

The community benefits widely from having theatres and halls available.

***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is not benefit perceived from separate funding.

***Recommended Funding***

Council have agreed a 100% public 0% private funding split. Public funding is 100% from the capital value based general rate, with limited private funding through user charges for hireage services.

## **Cemeteries**

***Description***

Council currently operates ten cemetery sites for burial and cremation interments.

***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- Safe and secure communities
- Communities that value and promote their unique culture and heritage

***Distributions of benefits***

Benefits from cemeteries are considered to be largely private, although it is necessary for communities to have an interment system that meets appropriate health standards. Private benefits are from the provision of individual gravesites for remembrance and burial.

***Timeframes of benefits***

Ongoing.

***Contributors to need for activity***

The community benefits widely from having cemeteries available. In some cases, vandalism and failure to maintain headstones may cause additional costs.

***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

***Recommended Funding***

The Council have agreed a 90% public, 10% private funding split. Public funding is from the capital value based general rate, with private funding through fees and charges.

**Property and Buildings**

***Description***

Council owns a number of properties and buildings that are used to providing services to the public, but do not fit into a specific Activity grouping. These are owned for historic, cultural or administrative reasons.

The properties included in this Activity are: 2 museums, war memorials, the Council administration building, 2 other community buildings and miscellaneous sections.

***Community Outcomes***

This activity contributes primarily to the following community outcomes:

- Supportive, caring and inclusive communities

***Distributions of benefits***

Benefits from this activity largely accrue to the community, through cultural enrichment, information and community identity. There may be direct benefits to some people using these services, but a high level of recovery may restrict the ability of some people to continue to use these services.

***Timeframes of benefits***

Ongoing.

***Contributors to need for activity***

The community benefits from having museums, war memorials and other community buildings.

***Costs and Benefits of distinct funding***

Benefits from this activity are community wide and there is no benefit perceived from separate funding.

***Recommended Funding***

Council have agreed a 100% public 0% private funding split. Public funding is from the capital value based general rate, with limited private funding through user charges for hireage and rentals.