

4. Groups of Activities

This section includes a summary of the activities provided by Council.

The Central Hawke's Bay District Council's activities fall into the following six groups:

1. Community Leadership
2. Planning and Regulatory
3. Solid Waste
4. Land Transport
5. Water Services
6. Recreation and Community Facilities

These six groups cover twenty-one separate activities as follows:

Community Leadership Group

1. Leadership, Governance and Consultation
2. Economic Development

Planning and Regulatory Group

3. Landuse Planning and Management
4. Resource and Subdivision Consents
5. Building Control
6. Public Health
7. Animal Control
8. Emergency Management
9. Bylaws, Parking and Litter Control

Land Transport Group

10. Land Transport

Solid Waste Group

11. Solid Waste

Water Services Group

12. Water Supplies
13. Wastewater
14. Stormwater

Recreation and Community Facilities Group

15. Parks, Reserves and Swimming Pools
16. Public Toilets
17. Retirement Housing
18. Libraries
19. Theatre and Halls
20. Cemeteries
21. Property and Buildings

Activities

Council has twenty one activities, as shown on the previous page.

The following diagram gives an explanation of how this section has been laid out and what the various parts mean. Levels of service have been simplified to represent the items that are of critical importance to rate payers. The change in the levels of service between the 2006/16 and 2009/19 LTCCP's does not represent a fundamental change in the services the Council is proposing to provide.

Description of the activity

Summary of specific issues that will affect the activity in the next ten years

Services we will provide through this activity over the next ten years

Description of how we will measure how well we are doing, including the targets we are aiming for

These are projects that include the replacement of existing assets

The cost of day to day delivery of this service

Activity name

Water Supply

What does this activity involve?

Council owns and operates water systems that include reticulation networks, pump stations and treatment plants. These systems are located at Waipukurau, Waipawa / Otane, Takapau, Porangahau / Te Paerahi, Kairakau and Pouterere.

Why are we involved?

The provision of systems for the extraction, treatment and distribution of water is a function of councils permitted and governed by the Local Government Act 2002 and the Health Act 1956. The Water Activity provides collective community health benefits and contributes to the following community outcomes:

A lifetime of good health and wellbeing – the provision of adequate water management and systems ensures that the collection, treatment and distribution of water causes the least risk to public health

An environment that is appreciated, protected and sustained for future generations – the provision of adequate water management and systems minimises the adverse impacts of water use on the environment

Safe and secure communities

Transport infrastructure and services that are safe, effective and integrated

A strong, prosperous and thriving economy – the provision of adequate water management and systems meets community needs

Strong regional leadership and a sense of belonging

Supportive, caring and inclusive communities

Communities that value and promote their unique culture and heritage

Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise

Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Water supplies that meet the New Zealand Drinking Water Standards 2005 by 30 June 2013. Considerable expenditure on treatment upgrades is necessary to achieve compliance.
- Ensuring the condition of assets does not deteriorate to a level that makes maintenance prohibitively expensive.
- The lack of funding for infrastructure improvements means that no allowance has been included to meet future growth demands in the district. Because few improvements are included in this Plan, increased development contributions cannot be raised to help fund any required improvements.
- Managing water demand so that the resource consent limits for water take are not exceeded, and so that water is used sustainably by consumers.

What impact will changes in demand have on this activity?

- Although domestic growth is considered stable and demand is not expected to increase, demand from other users (industrial and commercial) would result in the need for substantial infrastructure upgrading and for more infrastructure. However the lack of funding for future infrastructural improvements to meet potential demand means that development contributions cannot be raised to help fund any these improvements.
- Climate change and changes to agricultural activities may see Council competing for water resources with others. However Council's main water take consents for community water supplies expire in 2020, and the consents include sufficient volume to meet the expected demand.
- The loss of a major consumer would substantially reduce revenue without the ability to reduce costs proportionately.

Does this activity have any significant negative effects on community wellbeing?

The Water Activity generally has limited negative impact. However the sustainable use of water in the district is an issue that must be addressed, and negative effects such as reduced volumes of water being available and the flow on effects on community wellbeing require good management of the water resource including promotion of water conservation.

Summary of why Council is involved in providing the activity, including the community outcomes the activity contributes towards

Summary of adverse impacts the activity may have on community wellbeing

Description of how changes in demand may affect the activity

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|--|--|---|--|--|--|--|
| Compliance with Drinking Water Standards (DWS) | Upgrading all water systems to ensure compliance with DWS. Monitoring and testing of supplied water to ensure DWS compliance. | Ongoing testing and implementation of further improvements where necessary | Compliance with DWS | DWS compliance for Takapau, Porangahau/Te Paerahi, and Waipukurau. | DWS compliance for Waipawa/Otane and Kairakau | DWS compliance for Pouterere | Continued compliance with DWS for compliant systems. |
| Ensure compliance with resource consents | Ongoing monitoring and compliance | Ongoing monitoring and compliance | Number of Resource Consent breaches | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions |
| Improved water resource management | Develop a programme of water conservation and management practices to ensure sustainable use of water including reducing water consumption and water waste | Develop a programme of water conservation and management practices to ensure sustainable use of water including reducing water consumption and water waste | Volume of water used per property (growth adjusted). Reduced amount of water/wasted/lost | 5% reduction in domestic usage per property (growth adjusted). 10% reduction of water losses. | 5% reduction in domestic usage per property (growth adjusted). 10% reduction of water losses. | 5% reduction in domestic usage per property (growth adjusted). 10% reduction of water losses. | 5% reduction in domestic usage per property (growth adjusted). 10% reduction of water losses. |
| Continuity of supply | Work with our contractor to ensure a continuous improvement in outages caused through leaks/breaks/pump failure | Work with our contractor to ensure a continuous improvement in outages caused through leaks/breaks/pump failure | Set timeframes for repairs | 100% of faults fixed within timeframes | 100% of faults fixed within timeframes | 100% of faults fixed within timeframes | 100% of faults fixed within timeframes |

Description of work in years 4-10 of the plan

Description of work in years 1-3 of the plan

Standard of service we will provide

| | Annual plan | | | | | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 |
| Income | | | | | | | | | | | |
| Gen Rates | 1,612 | 1,889 | 2,010 | 2,180 | 2,160 | 2,246 | 2,361 | 2,394 | 2,440 | 2,559 | 2,393 |
| Targeted Rates | 105 | 257 | 334 | 347 | 355 | 356 | 378 | 390 | 401 | 416 | 427 |
| Fees and Charges | | | | | | | | | | | |
| Grants Recd | | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 1,610 | 2,169 | 2,366 | 2,550 | 2,537 | 2,635 | 2,761 | 2,806 | 2,863 | 2,998 | 3,043 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 1,775 | 1,891 | 2,028 | 2,170 | 2,200 | 2,251 | 2,378 | 2,419 | 2,479 | 2,614 | 2,559 |
| Interest | 187 | 145 | 155 | 209 | 197 | 188 | 175 | 153 | 150 | 134 | 115 |
| Total Expenditure | 1,962 | 2,037 | 2,214 | 2,378 | 2,396 | 2,439 | 2,552 | 2,582 | 2,629 | 2,747 | 2,775 |
| Operating Surplus / deficit | (152) | 131 | 152 | 171 | 141 | 196 | 209 | 224 | 234 | 251 | 268 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 386 | 447 | 455 | 504 | 505 | 505 | 563 | 563 | 564 | 618 | 618 |
| New Work | 1,313 | 416 | 917 | 33 | 18 | - | - | 64 | - | - | - |
| Total Capital Expenditure | 1,699 | 863 | 1,372 | 537 | 523 | 505 | 563 | 627 | 564 | 618 | 618 |
| Funded By | | | | | | | | | | | |
| Loans | 1,296 | 410 | 807 | 29 | 18 | - | - | 56 | - | - | - |
| Reserves/Developer Contribu | 17 | 5 | 110 | 5 | - | - | 8 | - | - | - | - |
| Depreciation | 386 | 447 | 455 | 504 | 505 | 505 | 563 | 563 | 564 | 618 | 618 |
| Grants | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | |
| Total Funding | 1,699 | 863 | 1,372 | 537 | 523 | 505 | 563 | 627 | 564 | 618 | 618 |
| Debt repayment - principle | 121 | 109 | 129 | 148 | 119 | 173 | 187 | 201 | 212 | 228 | 243 |
| Development contributions to reserves | | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 |

| Project | Estimated Cost |
|-------------------------------------|--------------------|
| Treatment Plant upgrade, Waipawa | \$411,050 |
| Treatment Plant upgrade, Waipukurau | \$906,930 |
| Treatment Plant upgrade, Takapau | \$63,300 |
| Treatment Plant upgrade, Kairakau | \$33,000 |
| Treatment Plant upgrade, Pouterere | \$18,100 |
| Total | \$1,432,380 |

Budgeted cost of projects

Specific projects that are required to respond to growth/legislation changes to improve services currently required

Leadership Governance and Consultation

What does this activity involve?

The leadership, governance and consultation activity includes the elected Councillors, three Controlled Organisations (COs) - CHB Promotions, Howard Estate Advisory Board and CHB Early Settler's Museum, and one Council Controlled Organisation (CCO) – Tamatea Limited - which holds Council's 34% interest in Infracon Limited.

There are two Standing Committees, an Audit Committee and a Services Committee, and three Ad Hoc Committees being – a Hearings Committee, a Waste Advisory Committee and a Finance Advisory Committee.

Council has a legal obligation under the Local Government Act 2002 to provide services for the administration of Council's decision making processes through publically notified and open public meetings and to ensure they are conducted under a set of rules known as Standing Orders. Local Governance Statements are prepared under this legislation.

Why are we involved?

Leadership, Governance and Consultation contribute to all community outcomes through decision and policy making on a variety of issues that affect Central Hawke's Bay District Communities.

The Leadership, Governance and Consultation Activity contributes to the following Community Outcomes -

A lifetime of good health and wellbeing – *decision making and advocacy regarding policy issues that contribute to the good health and well being of the community.*

An environment that is appreciated, protected and sustained for future generations – *decision making and advocacy regarding policy issues that impact on the protection and future sustainability of the Central Hawke's Bay environment.*

Safe and secure communities – *decision making and advocacy regarding policy which ensure a safe and secure Central Hawke's Bay community.*

Transport infrastructure and services that are safe, effective and integrated – *decision making and advocacy regarding policy issues on roading infrastructure and services within Central Hawke's Bay.*

A strong, prosperous and thriving economy – *decision making and advocacy regarding policy issues that impact on the Central Hawke's Bay economy.*

Strong regional leadership and a sense of belonging - *decision making and advocacy regarding policy issues which contribute to a democratic environment where all people can participate in the life of their community.*

Supportive, caring and inclusive communities – *decision making and advocacy regarding policy issues which ensure people feel respected and valued members of Central Hawke's Bay.*

Communities that value and promote their unique culture and heritage - *decision making and advocacy regarding policy issues which acknowledge and protect places of significance for future generations.*

Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise - *decision making and advocacy regarding policy issues which ensure people can access safe recreational facilities in Central Hawke's Bay.*



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Devolution of Central Government functions
- Changes to Local Government structures through Central Government change
- Increasing burden of legislation change which impact on Local Government

What impact will changes in demand have on this activity?

The Local Government Act 2002 and other Central Government legislation has placed a requirement for local authorities to promote the four community wellbeing's – the social, economic, environmental and cultural wellbeing of our community, in the present and for the future. This requires local authorities to consider the longer term and plan much more strategically to ensure the sustainability of the District's infrastructure and services. Other legislation – such as the mandatory requirement to adopt Drinking Water supply standards, the draft Waste Minimisation Bill, the Building Act and requirements under the Resource Management Act, place further demands on this Council's resources.

Does this activity have any significant negative effects on community wellbeing?

While decisions are made for the benefit of the wider Community, these could potentially negatively affect specific groups of people.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|--|--|---|---|---|---|---|
| Advocate on local, regional and national issues for the Central Hawke's Bay District | Advocacy on appropriate Central Hawke's Bay Community issues | Advocacy on appropriate Central Hawke's Bay Community issues | Number of formal submissions to Central Government, Local Government NZ and similar advocacy institutions | 5 submissions | 5 submissions | 5 submissions | 5 submissions |
| Develop Policy and make decisions for the benefit of the Central Hawke's Bay Community | Council and Committee meetings | Council and Committee meetings | Number of annual meetings | 8 | 8 | 8 | 8 |
| Conduct decision making in an open, transparent and unbiased manner | Meet legislative requirements under the Local Government Official Information and Meetings Act | Meet legislative requirements under the Local Government Official Information and Meetings Act | Number of Council meetings open to the public | At least 90% of agenda items are conducted in open meetings | At least 90% of agenda items are conducted in open meetings | At least 90% of agenda items are conducted in open meetings | At least 90% of agenda items are conducted in open meetings |

| | | | | | | | |
|---|---|---|------------------------------------|------------------------|------------------------|------------------------|------------------------|
| <p>Communicate and consult with the Central Hawke's Bay Community on key issues</p> | <p>Statements of Proposal requiring consultation using Special Consultative Procedures to be made available on the Council web site, at Council libraries and offices, and to be discussed in public meetings</p> | <p>Statements of Proposal requiring consultation using Special Consultative Procedures to be made available on the Council web site, at Council libraries and offices, and to be discussed in public meetings</p> | <p>Meet statutory requirements</p> | <p>100% compliance</p> | <p>100% compliance</p> | <p>100% compliance</p> | <p>100% compliance</p> |
| <p>Meet Local Government Act 2002 statutory reporting requirements</p> | <p>Production of Annual Plans, Annual Reports and Long Term Council Community Plans</p> | <p>Production of Annual Plans, Annual Reports and Long Term Council Community Plans</p> | <p>Meet Statutory Deadlines</p> | <p>100% compliance</p> | <p>100% compliance</p> | <p>100% compliance</p> | <p>100% compliance</p> |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating programme planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 501 | 514 | 527 | 541 | 553 | 566 | 580 | 594 | 612 | 628 | 647 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | | | | | | | | | | | |
| Grants Recd | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 522 | 535 | 548 | 561 | 574 | 587 | 601 | 615 | 633 | 649 | 667 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 522 | 535 | 548 | 561 | 574 | 587 | 601 | 615 | 633 | 649 | 667 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 522 | 535 | 548 | 561 | 574 | 587 | 601 | 615 | 633 | 649 | 667 |
| Operating Surplus / deficit | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | | | | | | | | | | | |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | - | - | - | - | - | - | - | - | - | - | - |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | |
| Total Funding | - | - | - | - | - | - | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | |

Renewal and Capital Works Programme

There is no renewal or capital work programmed for this activity over the next 10 years.

Economic Development

What does this activity involve?

The Economic Development Activity is largely delegated to a Council Controlled Organisation – CHB Promotions, with regional input from Hawke's Bay Inc.

CHB Promotions has three interrelated strategies –

- CBD promotion (including operation of the Waipukurau based i centre)
- Tourism marketing
- District Business Development

CHB Promotions receives quarterly grant funding from Council.

Council also occasionally offers rate holidays to assist in economic development in the district.

Why are we involved?

The Economic Development Activity contributes to the following community outcome -

| |
|---|
| A lifetime of good health and wellbeing |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy – <i>by advocating a strong, vibrant and innovative business community and the establishment and development of business opportunities.</i> |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- International and national economy – and in particular the rural sector
- Changes in tourist and visitor activity

What impact will changes in demand have on this activity?

Council's role is one of direct funding of agencies – albeit in the case of CHB Promotions – in terms of contractual expectations. The future level of funding available could impact on the levels of service provided.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from the Economic Development Activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|------------------------------------|-------------------------------------|----------------------------------|------------------|------------------|------------------|------------------------------|
| CHB Promotions fulfils its contract obligations | Funding for CHB Promotions | Funding for CHB Promotions | Contractual objectives are met | Meet objectives | Meet objectives | Meet objectives | Meet objectives |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating or capital programmes or projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 96 | 106 | 108 | 112 | 114 | 117 | 121 | 124 | 128 | 131 | 136 |
| Targeted Rates | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 |
| Fees and Charges | | | | | | | | | | | |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 121 | 131 | 133 | 137 | 139 | 142 | 146 | 149 | 153 | 156 | 161 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 121 | 131 | 133 | 137 | 139 | 142 | 146 | 149 | 153 | 156 | 161 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 121 | 131 | 133 | 137 | 139 | 142 | 146 | 149 | 153 | 156 | 161 |
| Operating Surplus / deficit | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | | | | | | | | | | | |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | - | - | - | - | - | - | - | - | - | - | - |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | |
| Total Funding | - | - | - | - | - | - | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | |

Renewal and Capital Works Programme

There is no renewal or capital work programmed for this activity over the next 10 years.

Included in the Operating Expenditure are grants of \$110,000 per annum (inflation adjusted) to Central Hawke's Bay Promotions (CHB Promotions).

As part of Council's contract with CHB Promotions – a District Strategy for Central Hawke's Bay, is currently being prepared.

Land Use Planning and Management

What does this activity involve?

The Land Use Planning and Management Activity provides for the sustainable management of the use, development and protection of the natural and physical resources of the District.

The District Plan became operative on 1 May 2003 and determines resource management issues, objectives, policies and methods and rules which control and manage the development of the District over the next 10 years.

Council is required to review the District Plan at intervals of no more than 10 years. A partial review was begun in 2008/09.

The Land Use Planning and Management Activity, as part of Council's statutory obligations under the Resource Management Act 1991, involves –

- Providing advice on the District Plan
- Providing Policy advice on planning and rules of the District Plan
- Monitoring of the effectiveness and efficiency of the policies and rules in the District Plan

Why are we involved?

The Land Use Planning and Management Activity contributes to the following community outcomes -

A lifetime of good health and wellbeing - *By protecting the life supporting capacity of air, water, soils and ecosystems through regulation of human development on the environment.*

An environment that is appreciated protected and sustained for future generations - *By provision of Planning decisions which contribute to the provision of quality infrastructure that meets the needs of current and future generations.*

Safe and secure communities

Transport infrastructure and services that are safe, effective and integrated

A strong, prosperous and thriving economy

Strong regional leadership and a sense of belonging

Supportive, caring and inclusive communities

Communities that value and promote their unique culture and heritage - *By providing regulatory protection for historic places and sites of significance to ensure historic sites, buildings and trees are protected.*

Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise - *by provision of esplanade reserves and strips along the coast, rivers, streams and wetlands.*



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Consideration of issues already identified by Council including the Coastal Strategy
- Legislative changes and National Policy Statements
- Review of the effectiveness of the District Plan
- Review of the District Plan and adoption of a revised Plan

What impact will changes in demand have on this activity?

Demand for this activity is very dependant on the local (agricultural based) economy, as well as national and international economic changes. Indications are that demand will remain steady rather than show marked growth. There is however an increasing demand for lifestyle development which may result in stronger calls for tighter subdivision rules and avoiding ribbon development of the District's towns.

Does this activity have any significant negative effects on community wellbeing?

Enforcement of environmental and District Planning requirements may impact upon development of the District economically. This must however be balanced against any detrimental effects on the local environment.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|--|--|------------------------------------|------------------------------------|------------------------------------|
| Provide advice on planning matters | Respond to planning enquiries from ratepayers | Respond to planning enquiries from ratepayers | Customer satisfaction levels (biennial survey) | >75% satisfaction | No Survey | >75% satisfaction | >75% satisfaction |
| Promote ongoing improvements to the CHB District Plan | Develop a schedule of possible changes to the CHB District Plan and address defined items | Develop a schedule of possible changes to the CHB District Plan and address defined items | District Plan annual workshop | Develop responses to the 2008/09 partial review of the District Plan | Review schedule and address issues | Review schedule and address issues | Review schedule and address issues |

Operating and Capital Work Programme 2009 – 2019

This activity will require the engagement of external consultants to provide specialist advice for District Plan Changes.

| | Annual plan | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|----------|
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | | |
| Gen Rates | 169 | 165 | 169 | 174 | 185 | 182 | 164 | 168 | 173 | 178 | 183 | |
| Targeted Rates | | | | | | | | | | | | |
| Fees and Charges | | | | | | | | | | | | |
| Grants Recd | | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | | |
| Total Income | 169 | 165 | 169 | 174 | 185 | 182 | 164 | 168 | 173 | 178 | 183 | |
| Operating Expenditure | | | | | | | | | | | | |
| Operating Expenditure | 169 | 165 | 169 | 174 | 185 | 182 | 164 | 168 | 173 | 178 | 183 | |
| Interest | | | | | | | | | | | | |
| Total Expenditure | 169 | 165 | 169 | 174 | 185 | 182 | 164 | 168 | 173 | 178 | 183 | |
| Operating Surplus / deficit | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | | |
| Renewals | | | | | | | | | | | | |
| New Work | | | | | | | | | | | | |
| Total Capital Expenditure | - | - | - | - | - | - | - | - | - | - | - | - |
| Funded By | | | | | | | | | | | | |
| Loans | | | | | | | | | | | | |
| Reserves | | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | | |
| Special funds | | | | | | | | | | | | |
| Grants | | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | | |
| Total Funding | - | - | - | - | - | - | - | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | | |

Renewal and Capital Works Programme

There is no renewal or capital work programmed for this activity over the next 10 years.

Resource and Subdivision Consents

What does this activity involve?

Council is required by the Resource Management Act 1991 to prepare, implement and administer a District Plan that meets the needs of the community. The Resource and Subdivision Activity ensures that development occurs in a manner that complies with the District Plan.

Council processes resource consent applications and monitors conditions of consent.

Why are we involved?

The Resource and Subdivision Consent activity contributes to the following community outcome -

| |
|--|
| A lifetime of good health and wellbeing |
| An environment that is appreciated, protected and sustained for future generations - <i>By ensuring land use and subdivision activities comply with the District Plan and conditions of resource consents.</i> |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Legislative changes and National Policy Statements
- Review of the effectiveness of the District Plan
- Review of the District Plan and adoption of a revised Plan

What impact will changes in demand have on this activity?

Demand for this activity is very dependant on the local (agricultural based) economy, as well as national and international economic changes. Indications are that demand will remain steady rather than show marked growth. There is however an increasing demand for lifestyle development which may result in stronger calls for tighter subdivision rules and avoiding ribbon development of the District's towns.

Does this activity have any significant negative effects on community wellbeing?

Enforcement of environmental and District Planning requirements may impact upon development of the District economically. This must however be balanced against any detrimental effects on the local environment.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|---|--|--|--|--|--|--|
| Administer resource consents in an efficient, timely and fair manner | Processing of planning and resource consents | Processing of planning and resource consents | Meet statutory timeframes for consent processing | 100% compliance with statutory timeframes | 100% compliance with statutory timeframes | 100% compliance with statutory timeframes | 100% compliance with statutory timeframes |
| Monitor resource consents to ensure compliance with the RMA 1991 and District Plan | Develop a resource consent compliance and monitoring strategy and respond to complaints | Responses to complaints or requests for investigations | Response times to complaints | All complaints responded to within 20 days | All complaints responded to within 20 days | All complaints responded to within 20 days | All complaints responded to within 20 days |

Operating and Capital Work Programme 2009 – 2019

This activity may require the engagement of external consultants to provide specialist advice for significant land use consents or subdivisions.

| | Annual plan | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | | |
| Gen Rates | | 39 | 23 | 24 | 24 | 25 | 26 | 26 | 27 | 28 | 29 | 29 |
| Targeted Rates | | | | | | | | | | | | |
| Fees and Charges | | 77 | 93 | 95 | 98 | 100 | 103 | 105 | 108 | 111 | 114 | 118 |
| Grants Recd | | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | | |
| Total Income | | 116 | 116 | 119 | 122 | 125 | 128 | 131 | 135 | 139 | 143 | 147 |
| Operating Expenditure | | | | | | | | | | | | |
| Operating Expenditure | | 116 | 116 | 119 | 122 | 125 | 128 | 131 | 135 | 139 | 143 | 147 |
| Interest | | | | | | | | | | | | |
| Total Expenditure | | 116 | 116 | 119 | 122 | 125 | 128 | 131 | 135 | 139 | 143 | 147 |
| Operating Surplus / deficit | | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | | |
| Renewals | | | | | | | | | | | | |
| New Work | | | | | | | | | | | | |
| Total Capital Expenditure | | - | - | - | - | - | - | - | - | - | - | - |
| Funded By | | | | | | | | | | | | |
| Loans | | | | | | | | | | | | |
| Reserves Developer Contributions | | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | | |
| Special funds | | | | | | | | | | | | |
| Grants | | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | | |
| Total Funding | | - | - | - | - | - | - | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | | |

Renewal and Capital Works Programme

There is no renewal or capital work programmed for this activity over the next 10 years.

Building Control

What does this activity involve?

Building Control is responsible for administering and enforcing the Building Act 2004 (and related legislation). This includes –

- Processing applications for building consents
- Monitoring compliance through inspections and the issue of Code Compliance Certificates
- Enforcing the provisions of the Building Act 2004 and associated regulations
- Processing Land Information Memoranda

Why are we involved?

The Building Control Activity contributes to the following community outcomes –

A lifetime of good health and wellbeing – *structures built to particular standards can improve community health and the physical independence and well-being of people who use them.*

An environment that is appreciated, protected and sustained for future generations

Safe and secure communities – *through the application of safe building practices and assurance that buildings are safe to live, work and play in and escape from in the event of fire.*

Transport infrastructure and services that are safe, effective and integrated

A strong, prosperous and thriving economy

Strong regional leadership and a sense of belonging

Supportive, caring and inclusive communities

Communities that value and promote their unique culture and heritage

Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Implementation of the changes (including accreditation) brought about through the Building Act 2004
- Changing demand for building control services
- An increasing “duty of care” being placed on Councils in fulfilling their regulatory function
- The introduction of quality control measures will absorb additional staff time
- Enforcement of the Building Act is a function of Council not the Building Control Authority

What impact will changes in demand have on this activity?

- Already the accreditation and other changes to the Building Act 2004 have placed significant extra requirements on Council requiring changes to policy and practice. This is expected to be ongoing.
- Demand for building services is very dependant on the local (agricultural based) economy, as well as national and international economic changes. Indications are that demand will remain steady rather than show marked growth.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from the Building Control Activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|---|---|---|---|---|---|---|
| Process PIMs, LIMs, CCCs and building consents in an efficient and timely manner | Processing of PIMs, LIMS, CCCs and building consents | Processing of PIMs, LIMS, CCCs and building consents | Meet statutory timeframes for consent processing | 100% compliance with statutory timeframes | 100% compliance with statutory timeframes | 100% compliance with statutory timeframes | 100% compliance with statutory timeframes |
| Ensure the safety of buildings through the BWOFF regime | Monitor buildings for which the BWOFF regime applies | Monitor buildings for which the BWOFF regime applies | Advice to owners (or their agents) of BWOFF liability issues | Advise within one month of BWOFF expiry of non compliance | Advise within one month of BWOFF expiry of non compliance | Advise within one month of BWOFF expiry of non compliance | Advise within one month of BWOFF expiry of non compliance |
| Carry out building inspections in a compliant manner | Site inspections of buildings | Site inspections of buildings | Audit of inspection records against the inspection regime | 95% compliance | 95% compliance | 95% compliance | 95% compliance |
| Provide advice and education on building matters | Respond to building enquiries and provision of relevant information through Council's website and offices | Respond to building enquiries and provision of relevant information through Council's website and offices | Customer satisfaction surveys (biennial internal survey of building consent applications) | >70% satisfaction | No survey | >70% satisfaction | >70% satisfaction |

Operating and Capital Work Programme 2009 – 2019

Building Control Authority operations will largely be funded from building consent fees.

Enforcement should be funded from general rates not building fees.

Audits every two years will require to be funded to maintain the accreditation of the Building Control Authority.

Building control auditing and staff training will be required to maintain accreditation.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 64 | 52 | 51 | 54 | 53 | 57 | 56 | 60 | 60 | 64 | 63 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 422 | 465 | 457 | 490 | 481 | 515 | 506 | 543 | 536 | 574 | 567 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 486 | 516 | 508 | 544 | 535 | 573 | 562 | 603 | 595 | 638 | 630 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 444 | 516 | 508 | 544 | 535 | 573 | 562 | 603 | 595 | 638 | 630 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 444 | 516 | 508 | 544 | 535 | 573 | 562 | 603 | 595 | 638 | 630 |
| Operating Surplus / deficit | 42 | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 42 | - | - | - | - | - | - | - | - | - | - |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | 42 | - | - | - | - | - | - | - | - | - | - |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves Developer Contributions | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 42 | - | - | - | - | - | - | - | - | - | - |
| Total Funding | 42 | - | - | - | - | - | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | |

Renewal and Capital Works Programme

There is no renewal or capital work programmed for this activity over the next 10 years.

Public Health

What does this activity involve?

The Public Health Activity covers the following services –

- Environmental Health – this administers the requirements of statutes and health regulations that cover subjects such as safe food, safe water, disease containment, environmental nuisance, public accommodation and private housing.
- Liquor Licensing –the licensing and monitoring of premises under the provisions of the Sale of Liquor Act 1989.
- Hazardous substances – the control of hazardous substances has been taken over by the Environmental Risk Management Authority, ERMA, but Council will continue to provide local support at emergency incidents involving hazardous substances because of our local knowledge, expertise and proximity.
- Monitoring and response regarding the Gambling Act 2003 and Prostitution Reform Act 2003.
- Noise control responsibilities.

Why are we involved?

The Public Health Activity contributes to the following community outcomes –

A lifetime of good health and wellbeing - *By ensuring that the functions of this Activity contribute to the overall health of the community.*

An environment that is appreciated, protected and sustained for future generations

Safe and secure communities - *Through the regulation of business premises regarding food preparation and liquor licensing that contribute to the District as a safer place to live.*

Transport infrastructure and services that are safe, effective and integrated

A strong, prosperous and thriving economy

Strong regional leadership and a sense of belonging

Supportive, caring and inclusive communities

Communities that value and promote their unique culture and heritage

Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Legislative change – and in particular the Domestic Food Review
- Future changes to Council Bylaws

What impact will changes in demand have on this activity?

There is an overall expectation of a slight decline in population growth in the District with a corresponding minor decrease in demand for restaurant and similar establishments.

The Voluntary Implementation Programme, VIP, for food premises remains voluntary and not mandatory. However within the term of the 2009/19 LTCCP the VIP programme may generate an increase in workload for the Environmental Health Officer. The amount of extra workload, training requirements and associated costs are unknown at this stage. These will become more evident as Food Safety Programmes are trialed by local food operators who are voluntarily taking part in the VIP programme.

Council has a restrictive sinking lid Gambling Policy in place and there is not expected to be any growth in gambling venues. Because of the proximity to Hastings and the lack of brothel premises in the District, Council has decided that a specific policy on prostitution is not warranted.

Does this activity have any significant negative effects on community wellbeing?

Public Health practices and decisions may have a significant negative effect at various times on local social, economic, environmental and cultural wellbeing of the community. Examples are noise abatement and temporary water quality issues.

These effects are however only expected to be of limited duration and to impact only on specific groups of people.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|--|--|----------------------------------|---|---|---|---|
| Provide an assurance that premises supplying food and licensed premises selling/supplying liquor, meet required standards | Environmental health monitoring programme – safe food, sanitary standards, liquor licensing conditions | Environmental health monitoring programme – safe food, sanitary standards, liquor licensing conditions | Annual inspection programme | 95% compliance | 95% compliance | 95% compliance | 95% compliance |
| Provide advice on environmental health matters and respond to complaints | Requests for advice/investigations and responses to complaints | Requests for advice/investigations and responses to complaints | Responses to complaints | All complaints responded to within 5 working days | All complaints responded to within 5 working days | All complaints responded to within 5 working days | All complaints responded to within 5 working days |

Operating and Capital Work Programme 2009 – 2019

There are no significant operating and capital programmes, actions or projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 57 | 91 | 93 | 96 | 99 | 102 | 107 | 112 | 118 | 126 | 137 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 57 | 60 | 62 | 63 | 65 | 67 | 68 | 70 | 72 | 74 | 76 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 114 | 150 | 155 | 159 | 164 | 169 | 175 | 182 | 191 | 200 | 213 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 114 | 150 | 155 | 159 | 164 | 169 | 175 | 182 | 191 | 200 | 213 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 114 | 150 | 155 | 159 | 164 | 169 | 175 | 182 | 191 | 200 | 213 |
| Operating Surplus / deficit | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | | | | | | | | | | | |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | - | - | - | - | - | - | - | - | - | - | - |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | |
| Total Funding | - | - | - | - | - | - | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | |

Animal Control

What does this activity involve?

Council is involved in Animal Control for both dog control and stock control. This is a requirement of the Dog Control Act 1996 and Council's Dog Control Bylaw and Livestock Movements and Animals in Public Places Bylaw both of which were adopted in June 2008.

This includes -

- Registration of dogs
- Enforcing the control of dogs
- Operating a Pound
- Control of stock on roads and public places

Why are we involved?

The Animal Control Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing - <i>Domestic pets contribute to the well being of individuals.</i> |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities - <i>To ensure that all stock and pet animals do not create undue nuisance or damage to residents or property. Controlling roaming dogs ensures that people and stock are protected from dog attacks. Registration of dogs enables owners to be held responsible for the control of their dogs.</i> |
| Transport infrastructure and services that are safe, effective and integrated - <i>Wandering stock are a significant road safety hazard. Farmers may move stock on roads and undertake roadside grazing so long as this does not cause damage to the road or property.</i> |
| A strong, prosperous and thriving economy |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

The retirement of the existing Animal Control Officer will create a need to provide an alternate afterhours service.

Initiation of a training programme for a new Animal Control Officer.

There may be possible changes resulting from a review of the Impounding Act 1956.

It is not anticipated that there will be any substantial changes to the Dog Control Act that would cause any significant effects on the current animal control operations.

The control of stock on roads after hours and grazing of roadsides during drought conditions.

What impact will changes in demand have on this activity?

There is unlikely to be any significant change in demand for animal control.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from the Animal Control Activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3 | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|--|--|--|--------------------------|------------------|--------------------------|------------------------------|
| Provide education and advice on Dog control to the community | Education and advice to dog owners to ensure <ul style="list-style-type: none"> • Owners of animals keep their pets registered and under control • Dog owners are aware of their responsibilities Where necessary Infringement notices will be issued for non-compliance | Education and advice to dog owners to ensure <ul style="list-style-type: none"> • Owners of animals keep their pets registered and under control • Dog owners are aware of their responsibilities Where necessary Infringement notices will be issued for non-compliance | Through a biennial survey to ensure complaints are minimised, and responses are timely | >80% satisfaction levels | No survey | >80% satisfaction levels | >80% satisfaction levels |
| Operating a Pound | Animals causing a nuisance are taken out of harms way | Animals causing a nuisance are taken out of harms way | Biennial satisfaction surveys | >80% satisfaction levels | No survey | >80% satisfaction levels | >80% satisfaction levels |
| Control of stock on roads and public places | By responding to stock on roads causing a hazard to traffic Managing roadside stock grazing | By responding to stock on roads causing a hazard to traffic Managing roadside stock grazing | Biennial satisfaction surveys | >80% satisfaction levels | No survey | >80% satisfaction levels | >80% satisfaction levels |

Operating and Capital Work Programme 2009 – 2019

This activity requires expenditure of \$4k in 2013/14 to replace computer equipment.

SPCA staff servicing the Pound will be funded on a cost recovery basis.

Operational costs will be recovered through registration fees, impounding charges, stock droving charges and Infringement fines.

| | Annual plan 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
|------------------------------------|----------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 0 | 0 | 8 | 8 | 8 | 13 | 9 | 9 | 9 | 10 | 10 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 137 | 136 | 151 | 155 | 159 | 162 | 167 | 171 | 176 | 181 | 186 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 137 | 136 | 159 | 163 | 167 | 175 | 176 | 180 | 186 | 191 | 196 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 137 | 136 | 159 | 163 | 167 | 171 | 176 | 180 | 186 | 191 | 196 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 137 | 136 | 159 | 163 | 167 | 171 | 176 | 180 | 186 | 191 | 196 |
| Operating Surplus / deficit | - | - | - | - | - | 4 | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | | | | | | 4 | | | | | |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | - | - | - | - | - | 4 | - | - | - | - | - |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | | | | | | 4 | | | | | |
| Total Funding | - | - | - | - | - | 4 | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | |

Emergency Management

What does this activity involve?

Council has a statutory responsibility to plan and provide for Civil Defence Emergency Management within the District. This is carried out in accordance with the four phases of Readiness, Reduction, Response and Recovery (the “four Rs”). During emergencies – Civil Defence has four main functions –

- To prevent loss of life and property
- To help the injured
- To relieve personal suffering and distress
- To protect the safety of property

Civil Defence centre’s and Rural Fire forces are established throughout the District. Central Hawke’s Bay District Council is an active member of the Hawke’s Bay Civil Defence Emergency Management Group.

Council also has a statutory responsibility and there is a public expectation that Council will promote and carry out fire control measures, and include a written plan in its District pursuant to the Forest and Rural Fires Act 1977 and the Forest and Rural Fire Regulations 1979. The main aim of Rural Fire is to protect life, property and vegetation from the threat of wildfire.

An Adverse Events Plan has also been prepared as a procedure to help in a minor event which does not constitute a Civil Defence Emergency. Central Hawke’s Bay is an active member of the Hawke’s Bay Emergency Services Coordinating Committee.

Why are we involved?

Council is statutorily required to provide these services through the Civil Defence Emergency Management Act 2002 and Forest and Rural Fires Act 1977. The Emergency Management Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities – <i>through promoting a safer, more resilient community by enabling communities to prepare for and reduce the threat of the potential impact of fire and natural disaster. Maintaining a trained network of volunteers with appropriate resources.</i> |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy - <i>by reducing the impact of a disaster on the economic wellbeing of the District.</i> |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |

 Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Maintaining a trained network of volunteers
- Community preparedness
- Effectiveness of planning
- Any changes initiated by Central Government

What impact will changes in demand have on this activity?

Demand on this activity is dependant on an event actually happening. Climate change may increase the severity of events such as flooding and fire.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from this activity. The aim of Civil Defence and Rural Fire is to reduce the impact of a disaster on the social and economic wellbeing of communities.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|---|---|---|---|---|
| Educate and inform the community | Provision of printed information, presentations and media campaigns to raise community awareness | Provision of printed information, presentations and media campaigns to raise community awareness | Biennial satisfaction surveys | > 60% satisfaction levels | No survey | > 60% satisfaction levels | > 60% satisfaction levels |
| Emergency responders are suitably trained and equipped to respond to disaster | CD – annual exercises, training programme for EOC staff RF – annual exercise, volunteer training programme | CD – annual exercises, training programme for EOC staff RF – annual exercise, volunteer training programme | CD – Exercise competence levels RF -fire teams training levels | CD – annual exercise rated moderate RF – rural fire teams training towards industry standard | CD – annual exercise rated moderate RF – rural fire teams training towards industry standard | CD – annual exercise rated moderate RF – rural fire teams meet industry standard | CD – annual exercise rated moderate RF – rural fire teams meet industry standard |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

- Additional CDEM training for staff
- Replacement of rural fire hoses and other equipment
- Maintaining the radio/telephone communication system for emergency purposes

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 157 | 115 | 121 | 124 | 127 | 136 | 134 | 137 | 141 | 145 | 155 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | | | | | | | | | | | |
| Grants Recd | 5 | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 162 | 115 | 121 | 124 | 127 | 136 | 134 | 137 | 141 | 145 | 155 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 152 | 112 | 118 | 121 | 124 | 133 | 130 | 133 | 137 | 141 | 151 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 152 | 112 | 118 | 121 | 124 | 133 | 130 | 133 | 137 | 141 | 151 |
| Operating Surplus / deficit | 10 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 10 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | 10 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 10 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 |
| Total Funding | 10 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 |
| Debt repayment - principal | | | | | | | | | | | |

Bylaws, Parking and Litter Control

What does this activity involve?

This activity involves -

- Enforcement of Council's Bylaws
- Parking Control
- Litter control

Why are we involved?

The Bylaws, Parking and Litter Control Activity contributes to the following community outcomes –

A lifetime of good health and wellbeing – *functions of this activity, such as litter control, contribute to the health of the community.*

An environment that is appreciated protected and sustained for future generations – *by contributing to making the District a more attractive place to live and visit.*

Safe and secure communities - *By enforcing Council Bylaws and related legislation, and in particular assisting Police to ensure reductions in instances of alcohol related anti social behaviour on the main streets of Waipukurau and Waipawa.*

Transport infrastructure and services that are safe, effective and integrated – *by applying applicable traffic legislation to improve the efficiency of parking within the main towns.*

A strong, prosperous and thriving economy

Strong regional leadership and a sense of belonging

Supportive, caring and inclusive communities

Communities that value and promote their unique culture and heritage

Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

The key issues likely to impact on this activity will flow from legislative changes.

What impact will changes in demand have on this activity?

There is not expected to be any significant change in demand for these activities.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from these activities.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|--|-------------------|------------------|-------------------|------------------------------|
| Enforcement - through education, of Council bylaws and related legislation | Enforcement of regulated activities with the least possible intervention on private lives | Enforcement of regulated activities with the least possible intervention on private lives | Biennial customer satisfaction surveys | >60% satisfaction | No survey | >60% satisfaction | >60% satisfaction |
| Reduction of alcohol related offences in the main streets of Waipukurau and Waipawa | Support Police with the enforcement of a liquor ban in Waipukurau and Waipawa by provision of signage and education | Support Police with the enforcement of a liquor ban in Waipukurau and Waipawa by provision of signage and education | Biennial customer satisfaction surveys | >60% satisfaction | No survey | >60% satisfaction | >60% satisfaction |
| Parking is controlled in a manner which is fair to ratepayers and visitors to allow reasonable access to local business | Traffic Regulations will be enforced | Traffic Regulations will be enforced | Biennial customer satisfaction surveys | >60% satisfaction | No survey | >60% satisfaction | >60% satisfaction |

Operating and Capital Work Programme 2009 – 2019

Operation costs for these activities will be met from general rates.

There are no significant operating or capital projects.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 21 | 31 | 32 | 33 | 34 | 35 | 35 | 36 | 38 | 39 | 40 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 22 | 32 | 33 | 34 | 35 | 36 | 37 | 38 | 39 | 40 | 41 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 22 | 32 | 33 | 34 | 35 | 36 | 37 | 38 | 39 | 40 | 41 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 22 | 32 | 33 | 34 | 35 | 36 | 37 | 38 | 39 | 40 | 41 |
| Operating Surplus / deficit | - | - | - | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | | | | | | | | | | | |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | - | - | - | - | - | - | - | - | - | - | - |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | |
| Total Funding | - | - | - | - | - | - | - | - | - | - | - |
| Debt repayment - principal | | | | | | | | | | | |

Land Transport

What does this activity involve?

The Land Transport activity involves the maintenance and development of sealed and unsealed roads, kerb and channel, bridges, drainage, retaining structures, traffic facilities, street lighting and footpaths within the District. Council owns and maintains the District roading network. The total length of roads maintained is 1,261.81 kilometres. Of this length 843.54 kilometres are sealed and 418.27 kilometres are unsealed. There are 265 bridges and over 64 kilometres of footpath. Network maintenance is funded by rates, with a substantial part of the network also receiving financial assistance from the New Zealand Transport Agency at an assistance rate of 57%.

A comprehensive Activity Management Plan has been written that supports Council's desire to provide for the safe, reliable, efficient and effective movement of people, goods, and vehicles throughout the district and forms the basis of this summary.

Working with New Zealand Police and New Zealand Transport Agency, Council has developed a comprehensive Safety Management System for our roading network which includes a road safety strategy for the district implemented via an annually prepared road safety action plan.

Why are we involved?

The Land Transport Activity contributes to the following community outcomes -

| |
|--|
| A lifetime of good health and wellbeing- <i>by providing walking and cycling facilities that promote public health and environmental sustainability benefits.</i> |
| An environment that is appreciated, protected and sustained for future generations – <i>by providing smooth roads that reduce the wear and tear on vehicles and hence reduce their effect on the environment.</i> |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated – <i>by working strategically with other local authorities, government agencies, transport operators to ensure regionally integrated land transport network.</i> |
| A strong, prosperous and thriving economy – <i>Council plans, designs, manages and maintains the road network to facilitate the efficient movement of goods and services that create a strong economy.</i> |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |

 Contributing Community Outcomes

What are the significant assets managed by this activity

The roading network system that are presently owned and operated by the Central Hawke's Bay District Council is shown in the following table:

The Pavement Asset can be summarised as follows:

| | Urban (Km) | Rural (Km) | Total (km) |
|-----------------|------------|------------|----------------|
| Sealed | 66.19 | 777.35 | 843.54 |
| Unsealed | 1.16 | 417.11 | 418.27 |
| Total | 67.35 | 1194.46 | 1261.81 |

Asset Valuation at June 2008:

| Asset | Optimised Replacement Cost | Optimised Depreciated Replacement Cost | Annual Depreciation |
|--|----------------------------|--|------------------------|
| Land | \$38,039,577 | \$38,039,577 | <i>Not depreciated</i> |
| Formation | \$285,916,081 | \$285,916,081 | <i>Not depreciated</i> |
| Pavement Surface | \$19,280,237 | \$9,167,882 | \$1,801,983 |
| Pavement Unsealed Wearing Course | \$8,347,693 | \$3,685,646 | \$1,302,073 |
| Pavement Basecourse | \$90,289,289 | \$52,858,945 | \$1,442,192 |
| Pavement Sub-base | \$79,180,397 | \$76,415,613 | \$103,135 |
| Drainage | \$102,230,634 | \$55,826,018 | \$1,351,040 |
| Stormwater Channel | \$13,378,302 | \$3,963,874 | \$567,241 |
| Footpaths | \$8,312,616 | \$3,534,329 | \$192,909 |
| Crossings | \$4,346,126 | \$2,187,521 | \$142,609 |
| Signs | \$1,264,971 | \$706,782 | \$82,008 |
| Traffic Facilities | \$30,369 | \$15,185 | \$2,025 |
| Markings | \$179,246 | \$179,246 | <i>Not depreciated</i> |
| Railings | \$903,891 | \$378,522 | \$50,316 |
| Bridges, Culvert Bridges and Bridge Rail | \$99,350,976 | \$55,031,550 | \$1,147,796 |
| Minor Structures | \$5,510,190 | \$3,649,401 | \$184,832 |
| Street Lighting | \$1,318,513 | \$698,609 | \$63,890 |
| Total | \$757,879,000 | \$592,255,000 | \$8,434,000 |

What are the key issues that will affect this activity in the next ten years?

- Traffic growth – particularly heavy vehicles
- Cost increases (eg oil prices, aggregates)
- The maintaining of current levels of financial assistance from the New Zealand Transport Agency
- Changes in central, regional and local government policy
- Changes in land use patterns – eg dairying
- Increased residential development in coastal locations

What impact will changes in demand have on this activity?

Increasing traffic volumes – the District is predominantly rural and highly dependant on motor vehicle use. Although the 2006 census did not predict significant population growth and there have as yet not been any significant increases in traffic volumes, changes in land use with an increase in dairying and a decrease in forestry plantings along with increased sub-division development are factors that should be noted for impact on this activity. Should these continue they may have the following impacts:

- Increased consumption of the asset
- Higher public expectations
- Higher costs due to increase of service quantities and service levels
- Improvements required to ensure safety

Modes of Transport – in a rural area the demand for public transport along with significant increases in the healthier options (walking/cycling facilities) will have some impact but it is expected to be minor.

Generally the network is in good condition for the current demand, however the increase in heavy traffic (3-5%) is of concern and it is imperative that funding levels “**not**” decrease to ensure we have the ability to provide the required levels of service and an infrastructure that will continue to serve the District well into the future.

Does this activity have any significant negative effects on community wellbeing?

Negative impacts on community wellbeing may include:

- Injuries and fatalities from accidents on the asset which have not only a personal cost but a significant cost to society
- Air, water and noise pollution from dust, vehicle contaminants and storm water erosion
- Loss of or restrictions to parts of the infrastructure or increased roughness have an impact on the mobility of the people and cost both economically and socially

What are the risks associated with this Activity?

The following are some of the risks associated with this activity and its management:

- loss of knowledgeable personnel (consultant and in-house staff having all the knowledge separate from the corporate knowledge)
- a complacency within the District towards the importance of this activity as it contributes to the success and growth of the District
- unexpected significant demand increases
- decreases in subsidised funding through changes in Central Government or its agencies

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|---|--|--|--|--|
| Roads are maintained to community expectations | Ongoing inspection, maintenance, upgrades and renewals | Ongoing inspection, maintenance, upgrades and renewals | Road roughness rating (NAASRA rating) | <70 arterial roads <100 – other sealed roads <120 unsealed roads | <70 arterial roads <100 – other sealed roads <120 unsealed roads | <70 arterial roads <100 – other sealed roads <120 unsealed roads | <70 arterial roads <100 – other sealed roads <120 unsealed roads |
| Promotion of walking and cycling within the community | Adequate facilities for ratepayers to use for walking and cycling | Adequate facilities for ratepayers to use for walking and cycling | An increase in use of walking and cycling facilities within the district based on a biennial survey | User demand for these facilities increases by 5% per annum | No survey | User demand for these facilities increases by 5% per annum | User demand for these facilities increases by 5% per annum |

| | | | | | | | |
|--|---|---|--|--|---|---|---|
| Safe and efficient Rooding network supported by quality maintenance to ensure the community expectations are met | Ongoing inspection, maintenance, upgrades and renewals | Ongoing inspection, maintenance, upgrades and renewals | Focus Group survey Accident Rates | 75% of users believe the network (including footpaths) are safe, efficient and meets the community expectations Total number of crashes: total fatal, to serious, total minor injury and total non-injury to be equal to better than Peer Group E of National crash Analysis System (to be reported on a quarterly basis) | 75% of users believe the network is safe, efficient and meets the community expectations Total number of crashes: total fatal, to serious, total minor injury and total non-injury to be equal to better than Peer Group E of National crash Analysis System (to be reported on a quarterly basis) | 75% of users believe the network is safe, efficient and meets the community expectations Total number of crashes: total fatal, to serious, total minor injury and total non-injury to be equal to better than Peer Group E of National crash Analysis System (to be reported on a quarterly basis) | 75% of users believe the network is safe, efficient and meets the community expectations Total number of crashes: total fatal, to serious, total minor injury and total non-injury to be equal to better than Peer Group E of National crash Analysis System (to be reported on a quarterly basis) |
| Regional integration of transport infrastructure and services | The annual District Land Transport programme is consistent with the Regional Land Transport Strategy and acceptable to the New Zealand Transport Agency | The annual District Land Transport programme is consistent with the Regional Land Transport Strategy and acceptable to the New Zealand Transport Agency | Full annual alignment of the respective District and Regional programmes | 100% agreement | 100% agreement | 100% agreement | 100% agreement |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates (land transport) | 5,377 | 5,606 | 5,892 | 6,154 | 6,422 | 6,757 | 7,104 | 7,471 | 7,863 | 8,273 | 8,710 |
| Targeted Rates | 82 | 86 | 86 | 76 | 76 | 76 | 76 | 76 | 57 | 57 | 57 |
| Fees and Charges | 114 | 141 | 145 | 148 | 152 | 156 | 160 | 164 | 168 | 173 | 178 |
| Grants Recd | 6,177 | 6,346 | 6,590 | 6,875 | 7,198 | 7,586 | 8,005 | 8,448 | 8,916 | 9,412 | 9,937 |
| Developer Contributions | 145 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 |
| Total Income | 11,895 | 12,217 | 12,751 | 13,292 | 13,887 | 14,614 | 15,384 | 16,198 | 17,044 | 17,954 | 18,922 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 11,334 | 12,252 | 13,239 | 13,801 | 14,252 | 14,859 | 15,495 | 16,160 | 16,863 | 17,594 | 18,365 |
| Interest | 37 | 37 | 34 | 30 | 27 | 24 | 20 | 16 | 11 | 8 | 4 |
| Total Expenditure | 11,371 | 12,289 | 13,272 | 13,831 | 14,279 | 14,883 | 15,514 | 16,176 | 16,874 | 17,602 | 18,369 |
| Operating Surplus / deficit | 524 | (72) | (521) | (539) | (392) | (269) | (130) | 22 | 170 | 352 | 552 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 6,671 | 6,363 | 6,989 | 7,338 | 7,704 | 8,107 | 8,522 | 8,958 | 9,416 | 9,899 | 10,407 |
| New Work | 679 | 1,217 | 903 | 871 | 986 | 1,051 | 1,135 | 1,225 | 1,322 | 1,427 | 1,541 |
| Total Capital Expenditure | 7,350 | 7,580 | 7,892 | 8,209 | 8,690 | 9,159 | 9,657 | 10,183 | 10,738 | 11,326 | 11,947 |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves Developer Contributions | 145 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 |
| Depreciation - funded Special funds | 6,671 | 6,363 | 6,989 | 7,338 | 7,704 | 8,107 | 8,522 | 8,958 | 9,416 | 9,899 | 10,407 |
| Grants | 462 | 839 | 619 | 593 | 671 | 715 | 772 | 833 | 899 | 970 | 1,047 |
| Cash from operating | 72 | 339 | 245 | 240 | 276 | 297 | 324 | 353 | 384 | 418 | 454 |
| Total Funding | 7,350 | 7,580 | 7,892 | 8,209 | 8,690 | 9,159 | 9,657 | 10,183 | 10,738 | 11,326 | 11,947 |
| Debt repayment - principal | 45 | 48 | 52 | 46 | 49 | 52 | 56 | 60 | 46 | 49 | 53 |

Maintenance and Renewals

The recent changes at a national level which created the New Zealand Transport Agency from Transit NZ and Land Transport NZ have given the District certainty in funding assistance for a three year period not the usual one year. This enables the District to react to emerging needs in a more timely and cost effective manner.

In developing this Activity Management Plan for Land Transport the single most important goal was to maintain the current infrastructure in perpetuity in the most economical way.

Maintenance

Road Maintenance services within the District are acquired through both a consultant and a contractor. These groups work together with Council staff to ensure Council goals are met.

In order to accomplish Council goals, service levels were defined and routine maintenance performed to that level.

Programming activities such as grading, and vegetation control in a cyclic manner has produced a consistent end result in the field and created expenditure savings.

Regular analysis of the pavement structure and the surfaces of the roads provide information critical to determining the routine minimum maintenance requirements to protect the infrastructure.

Introducing best practice maintenance techniques continues to improve productivity and drive costs lower.

Benching unstable slopes and ensuring safety concerns are dealt with effectively through maintenance intervention has lowered the accident rates on the network.

This level of service combined with the renewals outlined below will ensure that the infrastructure will be maintained in perpetuity.

Renewals

The renewals will mainly concentrate on replacing worn out footpaths, re-sealing and re-metalling road surfaces, structures and major drainage.

All of the renewals are based a prioritisation programme with the most needed items being renewed first.

Using pavement modelling to determine the levels of renewals the number of kilometres being re-sealed each year and the number of kilometres being rehabilitated have been reduced with no negative long term impact on the infrastructure.

The Activity Management Plan “**specifically excludes**” bridge renewal at this point in time as there are no bridges within the network that are in immediate danger of not functioning at their intended level. This will enable the district over the next two years to put in place an effective and realistic bridge renewal strategy that will serve the needs of the District.

Other Capital

As it is more important to maintain what we have rather than expand the network it has been decided that there are no new seal extensions or creation of new roads within the plan. (The New Works included in this Plan relate to minor safety improvements).

Solid Waste

What does this activity involve?

Central Hawke's Bay District Council provides the following Solid Waste services:

- District landfill near Waipukurau.
- Four transfer stations at Waipukurau, Waipawa, Takapau and Porangahau.
- Recycling drop-off centres at Waipukurau, Waipawa, Otane, Tikokino, Onga Onga, Takapau and Porangahau.
- Kerbside recycling collection at Waipukurau and Waipawa.
- Kerbside refuse collection at Waipukurau, Waipawa, Otane, Tikokino, Onga Onga, Takapau, Porangahau, Te Paerahi, Kairakau, Pourerere, Mangakuri, Aramoana and Blackhead.
- Management of eight closed landfills.
- Litter bins throughout the district.

In 2001 Council adopted a policy with the goal of zero waste to the Farm Road Landfill by 2015. As steps towards the zero waste target Council has provided recycling drop-off centres and kerbside collection of recyclables, charges for official rubbish bags, user pay charges at transfer stations, green waste separation, agreements with metal, paper and agricultural container recyclers, waste minimisation education in schools and community waste awareness events such as Second Hand Sunday, and Spring Clean/Trash fashion awards.

The successful reduction of waste to the Landfill has significantly extended its useful life and also increased the unit cost per tonne to CHB ratepayers. Agreement has been reached with Tararua District Council to utilise the Farm Road Landfill for disposal of their municipal waste. This achieves a reduction in unit cost per tonne to CHB ratepayers, preserves the original projected life of the Landfill and allows for funds to be put aside for its eventual post closure costs.

Green Sky Waste Solutions Ltd has the Contract for kerbside refuse and recycling collection, recycling drop-off centre collection, and operates the transfer stations. Infracon CHB operates the Landfill and services the litter bins. Other contractors operate beach collections.

Why are we involved?

Council is statutorily required to complete a Waste Management Plan that makes provision for collection, reduction, reuse, recycling, recovery, treatment or disposal of waste in the District. The Solid Waste Activity contributes to the following community outcomes –

A lifetime of good health and wellbeing – the collection and correct disposal of waste and the provision of information that informs and educates people about waste management ensures the protection of human health.

An environment that is appreciated, protected and sustained for future generations – the environmentally correct disposal of waste along with waste minimisation practices and recycling contributes to environmental sustainability.

Safe and secure communities

Transport infrastructure and services that are safe, effective and integrated

A strong, prosperous and thriving economy

Strong regional leadership and a sense of belonging

| |
|--|
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Legislative changes which impact on the cost and provision of solid waste services, in particular the Waste Minimisation Act 2008.
- Further services and facilities are needed to meet the community's sustainability and environmental requirements.
- The economic sustainability of receiving municipal waste from outside the District into the Landfill.
- From time to time – the markets for recyclable material may be uneconomic.

What impact will changes in demand have on this activity?

Change in demand is likely to come through:

- legislation
- changes in the community's sustainability and environmental requirements

These changes will have a cost impact and will require continual monitoring.

Does this activity have any significant negative effects on community wellbeing?

The following negative effects have been identified –

- *Social* – there is potential odour, dust, vermin and noise which could impact on neighbours to the various facilities. Historically there have been few complaints.
- *Economic* – The cost of solid waste services are relatively high, and increases in Fees and Charges may not be acceptable to the community.
- *Environmental* – there is potential for contamination of surface and ground water, odour, dust, vermin, fire, emergencies involving hazardous waste and the creation of land with limited long term utilisation. To date effects have been minor.

The issue of negative significant effects is addressed by adherence to resource consent conditions. Monitoring is undertaken of the operational and closed landfill sites.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|--|--|---|--|--|
| Provide reliable and responsive kerbside collection services | Kerbside collection services completed on the designated day at a regular time | Kerbside collection services completed on the designated day at a regular time | Number of complaints about the service | Less than 4 missed collections per month recorded in the Request For Service system | Less than 4 missed collections per month recorded in the Request For Service system | Less than 4 missed collections per month recorded in the Request For Service system | Less than 4 missed collections per month recorded in the Request For Service system |
| Ensure that the community are very satisfied with Council's Solid Waste services and facilities | Provide services and facilities that the community want and that majority of the community are satisfied with | Provide services and facilities that the community want and that majority of the community are satisfied with | Through Council's biennial community satisfaction survey | More than 80% of survey respondents are satisfied or very satisfied with the Council's Solid Waste services and facilities | No survey | More than 80% of survey respondents are satisfied or very satisfied with the Council's Solid Waste services and facilities | More than 90% of survey respondents are satisfied or very satisfied with Council's Solid Waste services and facilities |
| CHB waste to be diverted from landfill through provision of reuse, recycling and compost programmes | Operation of transfer station with green waste disposal options, and recycling centres | Operation of transfer station with green waste disposal options, and recycling centres | Achieve waste diversion targets | Organic volumes greater than 2,250 cubic metres. Recycling volumes greater than 1,500 Tonnes | Organic volumes greater than 2,500 cubic metres. Recycling volumes greater than 1,750 Tonnes | Organic volumes greater than 2,500 cubic metres. Recycling volumes greater than 2,000 Tonnes | Organic volumes greater than 2,500 cubic metres. Recycling volumes greater than 2,250 Tonnes |
| Environmental effects reduced through compliance with Resource Consents | Compliance with Resource Consents | Compliance with Resource Consents | Compliance with Resource Consents | 100% compliance | 100% compliance | 100% compliance | 100% compliance |

1. Four missed collections per month judged by the number of Request for Services or Service Requests sent out.

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 1,699 | 1,416 | 1,128 | 1,295 | 1,243 | 1,257 | 1,277 | 1,275 | 1,143 | 1,264 | 1,260 |
| Targeted Rates | | 161 | 198 | 226 | 239 | 254 | 260 | 275 | 289 | 293 | 309 |
| Fees and Charges | 495 | 741 | 1,294 | 1,325 | 1,573 | 1,620 | 1,681 | 1,728 | 1,771 | 1,829 | 1,878 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 2,194 | 2,319 | 2,620 | 2,845 | 3,056 | 3,132 | 3,218 | 3,277 | 3,204 | 3,386 | 3,448 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 1,925 | 2,005 | 2,233 | 2,391 | 2,602 | 2,679 | 2,783 | 2,840 | 2,917 | 3,022 | 3,083 |
| Interest | 117 | 138 | 184 | 221 | 204 | 185 | 165 | 147 | 189 | 242 | 232 |
| Total Expenditure | 2,042 | 2,143 | 2,417 | 2,612 | 2,805 | 2,863 | 2,948 | 2,986 | 3,106 | 3,264 | 3,315 |
| Operating Surplus / deficit | 152 | 175 | 203 | 233 | 250 | 269 | 270 | 291 | 98 | 122 | 133 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 70 | 78 | 81 | 83 | 86 | 90 | 93 | 96 | 99 | 102 | 106 |
| New Work | 285 | 140 | 1,330 | 70 | - | - | - | 51 | 1,556 | 150 | - |
| Total Capital Expenditure | 355 | 218 | 1,411 | 153 | 86 | 90 | 93 | 147 | 1,655 | 252 | 106 |
| Funded By | | | | | | | | | | | |
| Loans | 285 | 140 | 1,330 | - | - | - | - | 51 | 1,556 | - | - |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | 70 | 78 | 81 | 83 | 86 | 90 | 93 | 96 | 99 | 102 | 106 |
| Special funds | | | | 70 | | | | | | 150 | |
| Grants | | - | - | - | - | - | - | - | - | - | - |
| Cash from operating | | | | | | | | | | | |
| Total Funding | 355 | 218 | 1,411 | 153 | 86 | 90 | 93 | 147 | 1,655 | 252 | 106 |
| Debt repayment - principal | 153 | 175 | 203 | 233 | 250 | 269 | 270 | 291 | 98 | 122 | 133 |

Solid Waste Income from Fees and Charges

| GROUP ACTIVITY INCOME | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|---------------------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Litter / Refuse | 187,719 | 173,335 | 169,510 | 169,524 | 169,543 | 180,120 | 180,141 | 180,160 | 190,741 | 190,762 |
| Recycling | 1,893 | 1,960 | 2,026 | 2,095 | 2,173 | 2,255 | 2,332 | 2,404 | 2,481 | 2,563 |
| Landfill Operations | 142,025 | 694,574 | 714,514 | 828,475 | 854,174 | 881,543 | 906,962 | 930,927 | 956,431 | 983,574 |
| Transfer Station | 409,723 | 424,063 | 438,481 | 573,390 | 594,605 | 617,200 | 638,185 | 657,969 | 679,024 | 701,432 |
| Total Fees & Charges | 741,360 | 1,293,932 | 1,324,531 | 1,573,484 | 1,620,494 | 1,681,118 | 1,727,620 | 1,771,460 | 1,828,676 | 1,878,331 |
| Subsidies & Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Operating Income | 741,360 | 1,293,932 | 1,324,531 | 1,573,484 | 1,620,494 | 1,681,118 | 1,727,620 | 1,771,460 | 1,828,676 | 1,878,331 |

All income from the Fees and Charges has been increased by the rate of inflation over the period of the LTCCP.

2009/10 assumes refuse bags will be sold at retail outlets, rather than delivered to every property in the collection area. These sales are expected to achieve volumes initially at 65% of current bag usage - decreasing to 55% of this number over three years. The cost of the bags increasing to \$1.60 in 2011/12, \$1.70 in 2014/15 and \$1.80 in 2017/18.

From 2009/10 the income from the Fees and Charges at the Transfer Stations has increased by \$10/Tonne to allow for the Waste Minimisation Levy.

2014/15 Assumes Waste Minimisation Levy increases to \$20/Tonne.

2010/11 Income from the Landfill operation increases from selling landfill space, budgeted at 9000 tonnes/annum.

Solid Waste Programme of Maintenance Renewal Works

| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|
| LITTER BINS/REFUSE | | | | | | | | | | |
| Litter bins – replacing old bins | 8,000 | 8,280 | 8,562 | 8,853 | 9,180 | 9,529 | 9,853 | 10,158 | 10,484 | 10,829 |
| TRANSFER STATIONS | | | | | | | | | | |
| Progressive maintenance including repairing fences, drives, pits, kiosk, sheds and surrounding area. | 20,000 | 20,700 | 21,404 | 22,132 | 22,950 | 23,823 | 24,632 | 25,396 | 26,209 | 27,074 |
| RECYCLING | | | | | | | | | | |
| Progressive maintenance including repairing and painting recycling drop-off centres and replacing recycling bins. | 5,000 | 5,175 | 5,351 | 5,533 | 5,738 | 5,956 | 6,158 | 6,349 | 6,552 | 6,768 |
| LANDFILL | | | | | | | | | | |
| Progressive maintenance including repairing fences, drives, ponds and surrounding area. | 20,000 | 20,700 | 21,404 | 22,132 | 22,950 | 23,823 | 24,632 | 25,396 | 26,209 | 27,074 |
| CLOSED LANDFILL MANAGEMENT | | | | | | | | | | |
| Replacing clay caps and replacing / repairing fencing. | 25,000 | 25,875 | 26,755 | 27,664 | 28,688 | 29,778 | 30,791 | 31,745 | 32,761 | 33,842 |
| TOTAL | 78,000 | 80,730 | 83,475 | 86,313 | 89,507 | 92,908 | 96,067 | 99,045 | 102,214 | 105,587 |

Capital Works Programmes

Significant capital works projects recommended for consideration in the LTCCP 2009/19 are:

- Landfill Cell Design, Waipukurau 2009/10.
Landfill cell extension to increase the capacity of the district landfill to take the projected waste.
- Leachate treatment District Landfill, Waipukurau 2009/10.
Develop and implement leachate treatment and disposal options at the landfill. Reducing the transportation costs of the leachate to the Waipukurau oxidation pond. The estimated cost is \$100,000.
- Cell Extension District Landfill, Waipukurau 2010/11.
Landfill cell extension to increase the capacity of the district landfill to take the projected waste. The estimated cost is \$1,156,019.
- Weighbridge Installation at the District Landfill, Waipukurau 2010/11.
Install an up to date weighbridge at the district landfill to accurately record the volume of waste going to the landfill. Estimated cost is \$174,307.
- Capping the finished cell at the District Landfill, Waipukurau 2011/12.
Capping the completed landfill cell to comply with the resource consent requirements. The estimated cost is \$70,000.
- Landfill Cell Design, District Landfill Waipukurau 2015/16.
Landfill cell extension design is needed for the cell construction in the 2016/17 financial year. Estimated cost \$50,940.
- Cell Extension District Landfill, Waipukurau 2016/17.
Landfill cell extension to increase the capacity of the district landfill to take the projected waste. The estimated cost is \$1,555,878.
- Capping the finished cell at the District Landfill, Waipukurau 2017/18.
Capping the completed landfill cell to comply with the resource consent requirements. The estimated cost is \$150,000.

In summary these capital works are:

| Project | Estimated Cost |
|--|--------------------|
| Capping the finished landfill cells | \$220,000 |
| Landfill cell extensions | \$2,886,204 |
| Landfill cell designs | \$90,940 |
| Weighbridge installation at the landfill | \$174,307 |
| Leachate treatment | \$100,000 |
| Total | \$3,471,451 |

Water Supply

What does this activity involve?

Council owns and operates water systems that include reticulation networks, pump stations and treatment plants. These systems are located at Waipukurau, Waipawa/Otane, Takapau, Porangahau/Te Paerahi, Kairakau and Pourerere.

Why are we involved?

The provision of systems for the extraction, treatment and distribution of water is a function of Councils permitted and governed by the Local Government Act 2002 and the Health Act 1956. The Water Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing – <i>the provision of adequate water management and systems ensures that the collection, treatment and distribution of water causes the least risk to public health.</i> |
| An environment that is appreciated, protected and sustained for future generations - <i>the provision of adequate water management and systems minimises the adverse impacts of water use on the environment.</i> |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy - <i>the provision of adequate water management and systems meets community needs.</i> |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |



Contributing Community Outcomes

What are the significant assets managed by this activity

The water network assets presently owned and operated by the Council are shown in the table below:

| | Connections | Pipes | Valves | Hydrants | Pump Stations | Reservoirs |
|--------------|--------------|----------------|------------|------------|---------------|------------|
| | Number | metres | Number | Number | Number | Number |
| Waipukurau | 2,123 | 51,415 | 259 | 289 | 1 | 2 |
| Waipawa | 942 | 40,544 | 86 | 184 | 2 | 4 |
| Otane | 267 | 17,057 | 37 | 28 | | 2 |
| Takapau | 274 | 13,034 | 35 | 48 | 1 | 13 |
| Porangahau | 130 | 9,185 | 31 | 22 | | 5 |
| Te Paerahi | 102 | 5,862 | 46 | 17 | 1 | 15 |
| Kairakau | 83 | 2,703 | 20 | 2 | 2 | 5 |
| Pourerere | 5 | 5,440 | | | | 4 |
| Total | 3,926 | 145,240 | 514 | 590 | 7 | 50 |

What are the key issues that will affect this activity in the next ten years?

- Water supplies must meet the New Zealand Drinking Water Standards 2005 by 30 June 2013. Considerable expenditure on treatment upgrades is necessary to achieve compliance.
- Ensuring the condition of assets does not deteriorate to a level that makes maintenance prohibitively expensive.
- The lack of funding for infrastructure improvements means that no allowance has been included to meet future growth demands in the district. Because few improvements are included in this Plan, increased development contributions cannot be raised to help fund future required improvements.
- However the preparation of a Development Strategy for the Waipukurau industrial area is planned for 2017/18, and construction of the required infrastructure could potentially occur from 2019/20.
- Managing water demand so that the resource consent limits for water take are not exceeded, and so that water is used sustainably by consumers.

What impact will changes in demand have on this activity?

- Although domestic growth is considered stable and demand is not expected to increase, demand from other users (industrial and commercial) would result in the need for substantial infrastructure upgrading and for more infrastructure. However the lack of funding for future infrastructural improvements to meet potential demand means that development contributions cannot be raised to help fund any these improvements.

-
- Climate change and changes to agricultural activities may see Council competing for water resources with others. However Council's main water take consents for community water supplies expire in 2028, and the consents include sufficient volume to meet the expected demand.
 - The loss of a major consumer would substantially reduce revenue without the ability to reduce costs proportionately.

Does this activity have any significant negative effects on community wellbeing?

The Water Activity generally has limited negative impact. However the sustainable use of water in the district is an issue that must be addressed, and negative effects such as reduced volumes of water being available and the flow-on effects on community wellbeing require good management of the water resource including promotion of water conservation.

What are the risks associated with this Activity?

The following are some of the risks associated with this activity and its management:

- Incomplete management and supervision of this Activity due to limited staff resources.
- The requirements of the Regional Council in future resource consents for water takes may result in unpalatable or undeliverable requirements of this Activity.
- The limited application of risk assessment could lead to avoidable risks occurring and requiring more funding than the avoidance cost.
- Detailed planning of District water requirements for the future and the related capital contribution regime has not been done. This could mean that future requirements are not met in the time they are needed.
- Non-inclusion of development projects in the LTCCP mean that they cannot proceed and that development contributions cannot be collected to assist the funding of their construction.
- The changing legislative environment.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|--|--|--|--|---|--|--|
| Compliance with Drinking Water Standards (DWS) | Upgrading all water systems to ensure compliance with DWS Monitoring and testing of supplied water to ensure DWS compliance | Ongoing testing and implementation of further improvements where necessary | Compliance with DWS | DWS compliance for Takapau, and Porangahau/Te Paerahi | DWS compliance for Waipukurau, Waipawa, Otane and Kairakau Continued compliance with DWS for compliant systems | DWS compliance for Pourerere Continued compliance with DWS for compliant systems | Continued compliance with DWS for compliant systems |
| Ensure compliance with resource consents | Ongoing monitoring and compliance | Ongoing monitoring and compliance | Number of Resource Consent breaches | No more than minor breaches (ie not sufficient to attract a fine) of consent conditions | No more than minor breaches (ie not sufficient to attract a fine) of consent conditions | No more than minor breaches (ie not sufficient to attract a fine) of consent conditions | No more than minor breaches (ie not sufficient to attract a fine) of consent conditions |
| Improved water resource management | Develop a programme of water conservation and management practises to ensure sustainable use of water including reducing water consumption and water waste | Develop a programme of water conservation and management practises to ensure sustainable use of water including reducing water consumption and water waste | Volume of water used per property reduces Reduced amount of water wasted/lost | 5% reduction in domestic usage per property (growth adjusted) 10% reduction of water losses | 5% reduction in domestic usage per property (growth adjusted) 10% reduction of water losses | 5% reduction in domestic usage per property (growth adjusted) 10% reduction of water losses | 5% reduction in domestic usage per property (growth adjusted) 10% reduction of water losses |

| | | | | | | | |
|----------------------|---|---|----------------------------|--|--|--|--|
| Continuity of supply | Work with our contractor to ensure a continuous improvement in outages caused through leaks/breaks/pump failure | Work with our contractor to ensure a continuous improvement in outages caused through leaks/breaks/pump failure | Set timeframes for repairs | 100% of faults fixed within timeframes | 100% of faults fixed within timeframes | 100% of faults fixed within timeframes | 100% of faults fixed within timeframes |
|----------------------|---|---|----------------------------|--|--|--|--|

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
|------------------------------------|----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | | | | | | | | | | | |
| Targeted Rates | 1,612 | 1,850 | 1,975 | 2,146 | 2,126 | 2,212 | 2,327 | 2,360 | 2,405 | 2,525 | 2,559 |
| Fees and Charges | 198 | 257 | 334 | 347 | 355 | 366 | 378 | 390 | 401 | 416 | 427 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 |
| Total Income | 1,810 | 2,129 | 2,330 | 2,515 | 2,503 | 2,600 | 2,727 | 2,771 | 2,829 | 2,963 | 3,009 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 1,775 | 1,879 | 2,028 | 2,170 | 2,200 | 2,251 | 2,378 | 2,420 | 2,480 | 2,614 | 2,660 |
| Interest | 187 | 127 | 161 | 185 | 174 | 166 | 154 | 143 | 131 | 116 | 100 |
| Total Expenditure | 1,962 | 2,006 | 2,189 | 2,356 | 2,374 | 2,417 | 2,532 | 2,563 | 2,611 | 2,730 | 2,760 |
| Operating Surplus / deficit | (152) | 123 | 141 | 160 | 129 | 183 | 195 | 209 | 218 | 233 | 249 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 386 | 449 | 466 | 541 | 551 | 562 | 616 | 627 | 640 | 703 | 716 |
| New Work | 1,313 | 411 | 1,140 | 33 | 18 | - | - | 64 | - | - | - |
| Total Capital Expenditure | 1,699 | 860 | 1,605 | 574 | 569 | 562 | 616 | 691 | 640 | 703 | 716 |
| Funded By | | | | | | | | | | | |
| Loans | 1,296 | 213 | 821 | 33 | 18 | - | - | 53 | - | - | - |
| Reserves Developer Contribu | 17 | 38 | 113 | - | - | - | - | 11 | 1 | 1 | - |
| Depreciation -funde | 386 | 449 | 466 | 541 | 551 | 562 | 616 | 627 | 640 | 703 | 716 |
| Special funds | | 160 | 205 | - | - | - | - | - | - | - | - |
| Grants | | | | | | | | | | | |
| Cash from operating | | | | | | | | | | | |
| Total Funding | 1,699 | 860 | 1,605 | 574 | 569 | 562 | 616 | 691 | 641 | 704 | 716 |
| Debt repayment - principal | 121 | 101 | 119 | 138 | 107 | 161 | 173 | 187 | 196 | 211 | 227 |

Fees and Charges

As a water conservation measure, Council are targeting high users and installing water meters where necessary. Apart from conserving water, these measures should delay the need for infrastructure expansion. The additional revenue generated will be used to fund the meters being installed on existing users. All new users are required to fit a water meter at their expense, at time of connection to the network.

Maintenance

Routine maintenance of the water activity will continue to be carried out at a level to maintain the assets in perpetuity. This will be funded at the present funding level and increased by the rate of inflation annually.

Renewal Works

Within the Council's water assets, the oldest components of the water systems are 100 years old. With a theoretical life of 80 years some components are due to be replaced as they fail. Therefore the Asset Renewal Plan is:

- Assets will be assessed for renewal annually.
- Assets will be renewed on a priority basis, with the most necessary renewals being carried out first.
- Funding for renewal works will be limited by the amount of depreciation raised through rates each year, and any surplus depreciation funding raised will be retained to be used in the future for renewal works. The extent of the annual renewals programme will be limited to the amount of funding available in the water depreciation account.

Capital Works

In order to achieve an acceptable rating level for ratepayers, only the essential improvement works necessitated by legislative requirements will be undertaken. This means that only water treatment improvements to meet the New Zealand Drinking Water Standards 2005 will be funded and carried out.

Significant capital works included in the LTCCP 2009/19 are:

| Project | Estimated Cost |
|-------------------------------------|--------------------|
| Treatment Plant upgrade, Waipawa | \$692,082 |
| Treatment Plant upgrade, Waipukurau | \$858,538 |
| Treatment Plant upgrade, Takapau | \$64,030 |
| Treatment Plant upgrade, Kairakau | \$33,340 |
| Treatment Plant upgrade, Pourerere | \$18,260 |
| Total | \$1,666,250 |

A capital project to expand infrastructure in the Waipukurau Industrial Area could potentially begin in 2019/20. This will be dependant on the finalisation of a suitable Development Strategy and confirmation of the demand for such services.

The following capital projects have been excluded from the LTCCP 2009/19:

| | |
|---|--------------------|
| Reticulation Extension, Mt Herbert Rd | \$351,000 |
| Reticulation Extension, Racecourse/Porangahau Rds | \$1,621,880 |
| Reticulation Extension, Hatuma Rd | \$730,600 |
| Industrial Area Servicing, Waipukurau | \$836,920 |
| Telemetry Improvements (annually) | \$20,000 |
| New meters, valves, hydrants (annually) | \$100,000 |
| PHRMP Improvements | \$30,000 |
| Water Management (annually) | \$10,000 |
| Total | \$3,700,400 |

Their exclusion will not affect the provision of services at their current levels, but will reduce future capital expansion of the network.

Wastewater

What does this activity involve?

Council owns and operates wastewater systems that include reticulation networks, pump stations and treatment plants. These systems are located at Waipukurau, Waipawa, Otane, Takapau, Porangahau and Te Paerahi.

Each location has its own oxidation ponds for wastewater treatment. The treated effluent from the ponds is discharged into rivers/wetland in accordance with resource consent conditions for each pond.

Why are we involved?

The Wastewater Activity provide benefits to the community through reliable, safe, effective and efficient management of collection and disposal of sewage and trade waste to ensure that the capacity of available facilities is optimised and that neither public health nor the environment is compromised. The Wastewater Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing – <i>the provision of adequate wastewater management and systems ensures that the collection and treatment of wastewater flows causes the least risk to public health.</i> |
| An environment that is appreciated, protected and sustained for future generations - <i>The provision of adequate wastewater management and systems minimises the adverse impacts of wastewater on the environment.</i> |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy - <i>The provision of adequate wastewater management and systems meets community needs.</i> |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |



Contributing Community Outcomes

What are the significant assets managed through this activity

The wastewater network assets presently owned and operated by Council are as follows -

| | Connections | Pipes | Manholes | Lampholes | Pump Stations | Treatment Plants |
|--------------|--------------|---------------|------------|-----------|---------------|------------------|
| | Number | metres | Number | Number | Number | Number |
| Waipukurau | 1,879 | 40,635 | 524 | | 5 | 1 |
| Waipawa | 824 | 23,242 | 186 | 27 | 2 | 1 |
| Otane | 233 | 7,168 | 87 | | | 1 |
| Takapau | 192 | 6,370 | 55 | | 1 | 1 |
| Porangahau | 100 | 2,710 | 30 | | 1 | 1 |
| Te Paerahi | 121 | 2,608 | 26 | | 2 | 1 |
| Total | 3,349 | 82,733 | 908 | 27 | 11 | 6 |

What are the key issues that will affect this activity in the next ten years?

- Waipukurau, and Waipawa will have new wastewater treatment plants that produce a higher quality of effluent than at present.
- Otane will have the wastewater treatment plant upgraded to allow for growth in the community.
- The Porangahau and Te Paerahi resource consents will be finalised, and work resulting from this will be instigated.
- The Takapau resource consent is due for renewal in 2018.
- Inflow and infiltration of stormwater into the sewerage reticulation will be reduced.
- Shortcomings found in the existing reticulation in Waipukurau and Waipawa as a result of modelling and analysing the reticulations will be addressed.
- The lack of funding for infrastructure improvements means that no allowance has been included to meet future growth demands in the district. Because few improvements are included in this Plan, increased development contributions cannot be raised to help fund future required improvements.
- However the preparation of a Development Strategy for the Waipukurau industrial area is planned for 2017/18, and construction of the required infrastructure could potentially occur from 2019/20.

What impact will changes in demand have on this activity?

- Domestic populations are expected to remain stable, but changes in industrial growth and other subdivisional development may require a reassessment of wastewater options.
- Growth in Otane will require the treatment plant to be improved.
- Industrial waste water flows have been assumed to have no significant increase, although any departure from this assumption would be expected to be largely funded by Developer Contributions under Council's Developer Contribution Policy.
- Conversely – the loss of any major industrial user would reduce Trade Waste income without a proportional reduction in operating costs.

Does this activity have any significant negative effects on community wellbeing?

Social – Oxidation ponds can create periodic foul odours during times of disruption of the biological processes. These incidences have been few, but can be significant.

Environmental –the Wastewater Activity may have a negative effect due to the standard of effluent discharged into rivers. However the quality of the discharge is carefully monitored to ensure adverse effects are minimised. Changes to meet the renewed Waipukurau/Waipawa/Otane discharge consents will help reduce the negative effects.

Overflows, spills and odours from the wastewater network are also a negative effect. Reduction of stormwater inflow and infiltration into the sewerage reticulation will lower the risk of such occurrences.

What are the risks associated with this Activity?

The following are some of the risks associated with this activity and its management:

- Incomplete management and supervision of this Activity due to limited staff resources.
- The requirements of the Regional Council in future resource consents for wastewater treatment standards may result in unpalatable or undeliverable requirements of this Activity.
- The limited application of risk assessment could lead to avoidable risks occurring and requiring more funding than the avoidance cost.
- Detailed planning of District wastewater requirements for the future and the related capital contribution regime has not been done. This could mean that future requirements are not met in the time they are needed.
- Non-inclusion of development projects in the LTCCP means that they cannot proceed and that development contributions cannot be collected to assist the funding of their construction.
- The changing legislative environment.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|---|---|--|---|---|---|---|
| Ensure compliance with resource consents | Ongoing monitoring of treatment plants and compliance with consent requirements | Ongoing monitoring of treatment plants and compliance with consent requirements | The number of breaches as reported to HBRC | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions |
| Maintain capacity of the wastewater systems for existing users and to meet future demand | Ongoing inspection, maintenance, upgrade and renewal | Ongoing inspection, maintenance, upgrade and renewal | Number of instances of failure | Less than 100 blockages of pipes per annum Less than 5 sewer pump station malfunctions per annum | Less than 100 blockages of pipes per annum Less than 5 sewer pump station malfunctions per annum | Less than 100 blockages of pipes per annum Less than 5 sewer pump station malfunctions per annum | Less than 100 blockages of pipes per annum Less than 5 sewer pump station malfunctions per annum |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
|------------------------------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | | |
| Gen Rates | | | | | | | | | | | | |
| Targeted Rates | | 1,269 | 1,725 | 1,851 | 2,072 | 2,182 | 2,587 | 2,877 | 2,840 | 2,890 | 3,019 | 3,044 |
| Fees and Charges | | 137 | 120 | 123 | 126 | 129 | 132 | 136 | 139 | 143 | 146 | 150 |
| Grants Recd | | | | | | | | | | | | |
| Developer Contributions | | | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 |
| Total Income | | 1,406 | 1,873 | 2,003 | 2,226 | 2,339 | 2,748 | 3,041 | 3,008 | 3,061 | 3,194 | 3,222 |
| Operating Expenditure | | | | | | | | | | | | |
| Operating Expenditure | | 1,245 | 1,449 | 1,505 | 1,664 | 1,689 | 1,764 | 1,974 | 1,996 | 2,039 | 2,165 | 2,194 |
| Interest | | 170 | 129 | 168 | 198 | 243 | 495 | 676 | 659 | 640 | 616 | 584 |
| Total Expenditure | | 1,415 | 1,578 | 1,673 | 1,862 | 1,933 | 2,259 | 2,650 | 2,655 | 2,679 | 2,781 | 2,777 |
| Operating Surplus / deficit | | (9) | 295 | 330 | 364 | 407 | 489 | 391 | 353 | 382 | 413 | 445 |
| Capital Expenditure | | | | | | | | | | | | |
| Renewals | | 528 | 479 | 494 | 570 | 583 | 617 | 772 | 780 | 786 | 850 | 862 |
| New Work | | 447 | 597 | 1,092 | 778 | 1,780 | 5,305 | 243 | 100 | 129 | 107 | - |
| Total Capital Expenditure | | 975 | 1,075 | 1,586 | 1,348 | 2,363 | 5,921 | 1,014 | 881 | 915 | 957 | 862 |
| Funded By | | | | | | | | | | | | |
| Loans | | 414 | 436 | 984 | 754 | 1,757 | 5,282 | 219 | 73 | 129 | 106 | - |
| Reserves | | 33 | 56 | 107 | 23 | 23 | 23 | 23 | 6 | 1 | 1 | - |
| Depreciation -funded | | 500 | 479 | 494 | 570 | 583 | 617 | 772 | 780 | 786 | 850 | 862 |
| Special funds | | | 104 | - | - | - | - | - | 22 | - | - | - |
| Grants | | | | | | | | | | | | |
| Cash from operating | | 28 | 0 | 0 | 0 | 0 | (0) | (0) | - | (0) | (0) | - |
| Total Funding | | 975 | 1,075 | 1,586 | 1,348 | 2,363 | 5,921 | 1,014 | 881 | 915 | 957 | 862 |
| Debt repayment - principal | | 263 | 267 | 301 | 335 | 378 | 461 | 362 | 325 | 354 | 385 | 417 |

Maintenance

Routine maintenance of the wastewater activity will continue to be carried out at a level to maintain the assets in perpetuity. This will be funded at the present funding level and increased by the rate of inflation annually.

Programme of Renewal Works

Within the Council's wastewater assets, the oldest components of the wastewater systems are 100 years old. With a theoretical life of 80 years some components are due to be replaced as they fail. Therefore the Asset Renewal Plan is:

- Assets will be assessed for renewal annually.
- Assets will be renewed on a priority basis, with the most necessary renewals being carried out first.
- Funding for renewal works will be limited by the amount of depreciation raised through rates each year, and any surplus depreciation funding raised will be retained to be used in the future for renewal works. The extent of the annual renewals programme will be limited to the amount of funding available in the wastewater depreciation account.

Capital Works

In order to achieve an acceptable rating level for ratepayers, only the essential improvement works necessitated by legislative requirements will be undertaken. This means that only wastewater treatment improvements required to meet resource consent requirements will be funded and carried out. Significant capital works projects recommended for consideration in the LTCCP 2009/19 are:

| Project | Estimated Cost |
|---|-----------------------|
| Treatment Plant upgrade, Waipukurau and Waipawa | \$8,232,405 |
| Treatment Plant upgrade, Takapau | \$336,740 |
| Treatment Plant upgrade, Otane | \$905,000 |
| Treatment Plant upgrade, Porangahau | \$486,950 |
| Treatment Plant upgrade, Te Paerahi | \$169,570 |
| Total | \$10,130,665 |

A capital project to expand infrastructure in the Waipukurau Industrial Area could potentially begin in 2019/20. This will be dependant on the finalization of a suitable Development Strategy and confirmation of the demand for such services.

The following capital projects have been excluded from the LTCCP 2009/19:

| | |
|---|--------------------|
| Industrial Area Servicing, Waipukurau | \$1,509,300 |
| Sewer Extension, Racecourse Road Waipukurau | \$987,220 |
| Sewer Extension, White Road Otane | \$262,210 |
| Telemetry Improvements (annually) | \$20,000 |
| Total | \$2,788,730 |

Their exclusion will not affect the provision of services at their current levels, but will reduce future capital expansion of the network.

Stormwater

What does this activity involve?

Council owns and operates stormwater systems at Waipukurau, Waipawa, Otane, Takapau, Porangahau, Te Paerahi, and Kairakau.

The only significant stormwater activities in rural areas carried out by Council are as part of the roading network. These are covered in the Land Transport Activity.

Why are we involved?

The Stormwater Activity provides collective benefits to the community by collecting stormwater and directing it to rivers to mitigate flooding or erosion and minimising any impact on the community and the environment. The Stormwater Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing – <i>the provision of adequate stormwater management and systems ensures that any stormwater flows and flooding cause the least risk to public health.</i> |
| An environment that is appreciated, protected and sustained for future generations – <i>the provision of adequate stormwater management and systems minimises the adverse impacts of stormwater flows and flooding on the environment.</i> |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy - <i>the provision of adequate stormwater management and systems meets community needs and protects against the adverse impacts of stormwater flows and flooding (within design levels of service).</i> |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |



Contributing Community Outcomes

What are the significant assets managed through this activity

| | Inlet/Outlet Structures | Pipes | Manholes | Open Drains | V Drains |
|--------------|-------------------------|---------------|------------|---------------|--------------|
| | Number | Metres | Number | Metres | Metres |
| Waipukurau | 122 | 25,919 | 353 | 8,691 | 2,991 |
| Waipawa | 112 | 10,513 | 124 | 3,931 | 1,445 |
| Otane | 1 | 185 | 0 | 0 | 0 |
| Takapau | 2 | 37 | 1 | 762 | 0 |
| Porangahau | 7 | 2,214 | 12 | 291 | 0 |
| Te Paerahi | 1 | 325 | 1 | 0 | 0 |
| Kairakau | 3 | 151 | 1 | 0 | 0 |
| Total | 248 | 39,344 | 492 | 13,675 | 4,436 |

What are the key issues that will affect this activity in the next ten years?

- The capacity of the existing stormwater system to deal with increased development and increased rainfall intensities.
- The lack of funding available to carry out identified improvements that would address known flooding areas and cater for future development. Because few improvements are included in this Plan, increased development contributions cannot be raised to help fund future required improvements.
- However the preparation of a Development Strategy for the Waipukurau industrial area is planned for 2017/18, and construction of the required infrastructure could potentially occur from 2019/20.
- Changes in legislation and resource consent requirements for stormwater discharges.
- Changes in land use/zoning.

What impact will changes in demand have on this activity?

- Climate change may cause more severe storm events which may cause increased flooding and increase the need for improved stormwater systems.
- Changing rainfall intensities will require assessment and determination of alternative stormwater options.
- Domestic populations are expected to remain stable, but changes in industrial growth and other subdivisional development may require a reassessment of stormwater options.

Does this activity have any significant negative effects on community wellbeing?

Environmental – rapid stormwater removal may result in downstream areas being overloaded, sediment being carried away, and river bed erosion. The quality of run off can also adversely impact on coastal and surface water. Conversely retention of water on site (flooding) can cause property damage and health issues.

What are the risks associated with this Activity?

The following are some of the risks associated with this activity and its management:

- Incomplete management and supervision of this Activity due to limited staff resources.
- Identified improvement works that could reduce or eliminate some flooding problems cannot be funded in the term of this LTCCP and therefore will not be built.
- The requirements of the Regional Council in future resource consents for stormwater treatment standards may result in unpalatable or undeliverable requirements of this Activity.
- The limited application of risk assessment could lead to avoidable risks occurring and requiring more funding than the avoidance cost.
- Detailed planning of District stormwater requirements for the future and the related capital contribution regime has not been done. This could mean that future requirements are not met in the time they are needed.
- The changing legislative environment.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|---|---|---|---|---|
| Maintain stormwater systems to design levels | Ongoing inspection, maintenance, upgrades and renewal | Ongoing inspection, maintenance, upgrades and renewal | Number of reported surface ponding, or flooding of properties each year | No more than 5 surface ponding incidences in a 1 in 5 year rainfall event for residential areas | No more than 5 surface ponding incidences in a 1 in 5 year rainfall event for residential areas | No more than 5 surface ponding incidences in a 1 in 5 year rainfall event for residential areas | No more than 5 surface ponding incidences in a 1 in 5 year rainfall event for residential areas |
| Ensure compliance with HBRC consents | Monitoring of compliance | Monitoring of compliance | The number of breaches as reported by HBRC | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions | No more than minor breaches of consent conditions |
| Meet customer requests in a timely and efficient manner | Respond to customer queries and complaints | Respond to customer queries and complaints | Customer satisfaction surveys | 90%+ rate the service as “good” | No survey | 90%+ rate the service as “good” | 90%+ rate the service as “good” |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 08/09 \$' 000 | 09/10 \$' 000 | 10/11 \$' 000 | 11/12 \$' 000 | 12/13 \$' 000 | 13/14 \$' 000 | 14/15 \$' 000 | 15/16 \$' 000 | 16/17 \$' 000 | 17/18 \$' 000 | 18/19 \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | | | | | | | | | | | |
| Targeted Rates | 512 | 498 | 505 | 538 | 540 | 453 | 535 | 614 | 622 | 657 | 661 |
| Fees and Charges | | | | | | | | | | | |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Total Income | 512 | 501 | 508 | 541 | 543 | 456 | 538 | 617 | 625 | 660 | 664 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 371 | 393 | 400 | 433 | 435 | 442 | 471 | 496 | 505 | 539 | 543 |
| Interest | 29 | 29 | 24 | 18 | 11 | 6 | 48 | 88 | 86 | 83 | 81 |
| Total Expenditure | 400 | 422 | 424 | 451 | 447 | 448 | 519 | 585 | 591 | 623 | 624 |
| Operating Surplus / deficit | 112 | 79 | 84 | 90 | 97 | 8 | 19 | 32 | 34 | 37 | 40 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 175 | 174 | 174 | 191 | 191 | 191 | 208 | 229 | 229 | 250 | 250 |
| New Work | 230 | 8 | 3 | 3 | 3 | 3 | 1,068 | 3 | 3 | 3 | 3 |
| Total Capital Expenditure | 405 | 182 | 177 | 194 | 194 | 194 | 1,275 | 232 | 232 | 253 | 253 |
| Funded By | | | | | | | | | | | |
| Loans | 227 | - | - | - | - | - | 1,065 | - | - | - | - |
| Reserves | 3 | 8 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Developer Contribu | | | | | | | | | | | |
| Depreciation -funde | 138 | 174 | 174 | 191 | 191 | 191 | 208 | 229 | 229 | 250 | 250 |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 36 | - | (0) | (0) | (0) | (0) | 0 | (0) | (0) | (0) | (0) |
| Total Funding | 404 | 182 | 177 | 194 | 194 | 194 | 1,275 | 232 | 232 | 253 | 253 |
| Debt repayment - principal | 78 | 76 | 81 | 87 | 94 | 5 | 16 | 29 | 31 | 34 | 37 |

Maintenance

Routine maintenance of the stormwater activity will continue to be carried out at a level to maintain the assets in perpetuity. This will be funded at the present funding level and increased by the rate of inflation annually.

Renewal Works

Within the Council's stormwater assets, the oldest components of the stormwater systems are 56 years old. With a theoretical life of 80 years it is still 24 years before replacement of these items is theoretically required. Therefore:

- Limited planned renewal work is required.
- Renewal work that comes to the attention of Council or contractors (through routine inspection or incidentally) will be carried out immediately, funding permitting.

Capital Works

A number of stormwater improvements have been identified to address areas in the District with stormwater problems. However in order to achieve an acceptable rating level for ratepayers, only one of these projects has been included in the LTCCP 2009/19. This project is:

| Project | Future Estimated Cost |
|---------------------------------|-----------------------|
| Coughlan Road Stormwater Outlet | \$1,067,000 |
| Total | \$1,067,000 |

Projects not included in the LTCCP 2009/19 are:

| Project | Estimated Cost |
|-------------------------------------|-----------------------|
| Eastern Interceptor Erosion Repairs | \$129,791 |
| Racecourse Road Area Reticulation | \$200,000 |
| College Drain Augmentation | \$342,000 |
| Lower Waipawa Area Reticulation | \$1,500,000 |
| Total | \$2,171,791 |

The exclusion of these projects in the 10 year period covered by this LTCCP will mean that some outstanding stormwater issues will not be addressed until funding is available in the future.

Parks, Reserves and Pools

What does this activity involve?

Description of Assets and Services

Council actively maintains 48 parks and reserves. These are maintained through a Facilities Management (FM) contract.

Council also owns the Waipawa Swimming Pool which is also operated through the FM contract.

Council provides funding to the CHB Community Trust which owns and operates the Westpac Heated pool in Waipukurau.

Campgrounds are located at –

Waipukurau Holiday Park – leased to a private manager

Kairakau Beach – with a licence to occupy granted to the Kairakau Development Society

Pourerere Beach – leased to a private manager

Blackhead Beach – leased to the Blackhead Beach Camping Society

Te Paerahi – ‘freedom’ camp with minimal facilities

Council also makes financial contributions to –

Sport Hawkes Bay – for promotion of sport and leisure

Forest Gate Domain Committee – to mow the Domain

Takapau Rec Ground Committee – operational grant

Lindsay Bush Reserve – maintained by Forest and Bird

This activity is provided through the following services:

Parks and Reserves

- Mowing of grassed areas
- Maintaining gardens, including planting annuals
- Maintenance of fences and hedges
- Maintenance of play equipment
- Painting

Swimming Pools

- Waipawa Pool - ground maintenance all year
- Waipawa Pool - full operation of all pool services from November to April
- Westpac Heated Swimming Pool – grant provided

Camping grounds

- Provision of camping grounds under lease agreements
- Provision of ‘freedom camping’

Why are we involved?

Where vested under the Reserves Act 1977, Council is statutorily required to manage these Reserves. The Resource Management Act 1991 and Council’s District Plan require any esplanade strips or reserves created to be administered under the Reserves Act.

The Parks, Reserves and Pools Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing – <i>by contributing towards healthy living and meeting people’s leisure needs.</i> |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy – by providing facilities which attract residents, visitors and tourists. |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise. |

 Contributing Community Outcomes

What are the significant assets managed through this Activity

- Parks and Reserves
- Pool
- Camping grounds

What are the key issues that will affect this activity in the next ten years?

- Increasing maintenance and operating costs
- Community expectations for high quality recreational spaces and continuing beach access
- Ongoing promotion of healthy living initiatives to improve the overall health of the nation

What impact will changes in demand have on this activity?

No changes to present service levels are contemplated.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from the Parks, Reserves and Pool Activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|--|--|---|--|--|--|--|
| Parks (including sports grounds) and reserves and pools are well maintained | Contractors will be employed to manage these facilities | Contractors will be employed to manage these facilities | Independent audit of management contract – twice per year | Contractors are meeting requirements | Contractors are meeting requirements | Contractors are meeting requirements | Contractors are meeting requirements |
| Adequate beach access maintained for residents and visitors | Provision of camp grounds under lease agreements | Provision of camp grounds under lease agreements | Current lease agreements | Lease arrangements met | Lease arrangements met | Lease arrangements met | Lease arrangements met |
| Swimming Pool facilities are available to the community | Suitable range of opening hours to maintain community access | Suitable range of opening hours to maintain community access | Opening Hours | Facilities are open for advertised or contracted hours | Facilities are open for advertised or contracted hours | Facilities are open for advertised or contracted hours | Facilities are open for advertised or contracted hours |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and renewal programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 841 | 875 | 927 | 964 | 1,095 | 1,178 | 1,123 | 1,264 | 1,106 | 1,112 | 1,120 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 10 | 36 | 38 | 39 | 40 | 41 | 42 | 43 | 44 | 45 | 46 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Total Income | 851 | 919 | 972 | 1,010 | 1,142 | 1,226 | 1,173 | 1,314 | 1,158 | 1,164 | 1,174 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 821 | 912 | 964 | 1,002 | 1,051 | 1,081 | 1,122 | 1,148 | 1,150 | 1,157 | 1,166 |
| Interest | | | | | | | | | | | |
| Total Expenditure | 821 | 912 | 964 | 1,002 | 1,051 | 1,081 | 1,122 | 1,148 | 1,150 | 1,157 | 1,166 |
| Operating Surplus / deficit | 30 | 7 | 7 | 7 | 91 | 145 | 51 | 166 | 7 | 7 | 7 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 72 | 101 | 115 | 98 | 211 | 269 | 179 | 298 | 112 | 83 | 73 |
| New Work | | 41 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Total Capital Expenditure | 72 | 142 | 122 | 105 | 219 | 277 | 186 | 305 | 120 | 90 | 80 |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | 41 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Depreciation | 43 | 101 | 115 | 98 | 128 | 131 | 135 | 139 | 112 | 83 | 73 |
| Special funds | | - | - | - | - | - | - | - | - | - | - |
| Grants | | | | | | | | | | | |
| Cash from operating | 29 | - | - | - | 84 | 138 | 43 | 159 | - | - | - |
| Total Funding | 72 | 142 | 122 | 105 | 219 | 277 | 186 | 305 | 120 | 90 | 80 |
| Debt repayment - principal | 1 | | | | | | | | | | |

Public Toilets

What does this activity involve?

Council operates 23 permanent public toilets, as well as temporary toilets for freedom camping.

Why are we involved?

The Public Toilet Activity contributes to the following Community outcomes -

| |
|--|
| A lifetime of good health and wellbeing – <i>by maintaining public hygiene to meet community expectations.</i> |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities - <i>by providing toilets which create a good impression for visitors and tourists to the District and which maintain public hygiene at recreational facilities.</i> |



Contributing Community Outcomes

What are the significant assets managed through this Activity

Otane Hall
 Otane Rec Ground
 Tikokino Hall
 Nellie Jull Park
 Coronation Park (Tararua)
 Waipawa Cemetery
 Waipawa Swimming Pool
 Motor - cross Waipukurau
 Railway Esplanade
 Post Office Corner - Waipukurau
 A'Deane Park
 Russell Park
 Onga Onga (at Onga Onga Museum)
 Forest Gate Domain
 White Domain
 Te Paerahi changing shed
 Te Paerahi beach camp

Blackhead Beach
Aramoana Beach
Pourerere Beach
Pourerere camping ground
Kairakau Beach
Kairakau Beach Entrance

Pourerere portaloos (Christmas holidays only)

This activity is provided through the following services:

- cleaning and restocking of consumables
- minor repairs and repair of vandalism
- re-painting on a regular basis

What are the key issues that will affect this activity in the next ten years?

- Increased demand from traffic on the State Highways – particularly in Waipukurau
- Peak demand levels in high use locations – such as beaches

What impact will changes in demand have on this activity?

Although population growth in the District is not expected to be significant, visitor numbers and increased demand for recreational and beach access will alter the distribution of facilities provided.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from the Public Toilet Activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|---|--|--|--|--|
| Clean facilities provided to the public | Provision of facilities and regular cleaning of facilities in key locations | Provision of facilities and regular cleaning of facilities in key locations | Independent audit of management contract – twice per year | Contractors are meeting their requirements | Contractors are meeting their requirements | Contractors are meeting their requirements | Contractors are meeting their requirements |
| Public toilets are well maintained | Maintenance and upgrades carried out as needed | Maintenance and upgrades carried out as needed | Upgrades carried out as required. | Activity completed | Activity completed | Activity completed | Activity completed |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 177 | 185 | 199 | 217 | 225 | 231 | 238 | 244 | 250 | 257 | 261 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | | | | | | | | | | | |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 177 | 185 | 199 | 217 | 225 | 231 | 238 | 244 | 250 | 257 | 261 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 137 | 149 | 158 | 171 | 174 | 179 | 186 | 190 | 195 | 201 | 205 |
| Interest | | 2 | 6 | 9 | 12 | 11 | 11 | 11 | 10 | 10 | 9 |
| Total Expenditure | 137 | 151 | 164 | 180 | 186 | 190 | 197 | 200 | 205 | 211 | 214 |
| Operating Surplus / deficit | 40 | 33 | 35 | 37 | 39 | 40 | 42 | 43 | 45 | 46 | 47 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 36 | 37 | 38 | 39 | 40 | 41 | 42 | 43 | 44 | 45 | 46 |
| New Work | | 53 | 34 | 65 | - | - | - | - | - | - | - |
| Total Capital Expenditure | 36 | 90 | 72 | 104 | 40 | 41 | 42 | 43 | 44 | 45 | 46 |
| Funded By | | | | | | | | | | | |
| Loans | | 53 | 34 | 65 | - | - | - | - | - | - | - |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 5 |
| Depreciation | 3 | | | | | | | | | | |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 33 | 33 | 34 | 34 | 35 | 36 | 38 | 39 | 40 | 41 | 41 |
| Total Funding | 36 | 90 | 72 | 104 | 40 | 41 | 42 | 43 | 44 | 45 | 46 |
| Debt repayment - principal | 7 | 1 | 2 | 3 | 4 | 4 | 4 | 5 | 5 | 5 | 6 |

Renewals

A lump sum has been budgeted yearly to upgrade two to three toilet blocks, as shown in the renewals.

Capital Works

| | 2009/10 | 2010/11 | 2011/12 |
|----------------------------|-------------|-------------|-------------|
| Russell Park Changing Shed | \$24,648.00 | | |
| Pourerere Changing Shed | \$28,756.00 | | |
| Railway Esplanade Reserve | | \$33,888.00 | |
| Post Office corner | | | \$65,182.00 |

Retirement Housing

What does this activity involve?

Description of Assets and Services

Retirement Housing is provided for people aged 60 and over, who don't own property.

Council owns 48 flats in the following locations:

- 20 in Kingston Place Waipawa
- 4 in Limbrick Street Waipawa
- 18 in Ruahine Place Waipukurau
- 4 in Wellington Road Waipukurau
- 2 in Racecourse Road Waipukurau

Prospective tenants go through an application process. Currently there is a waiting list for units in some areas.

This activity is provided through the following services:

- The flats are managed and let by Council staff. Each tenant has a separate tenancy agreement with Council.
- Grounds maintenance is carried out by contract through a Facilities Management Contract.
- Day to day maintenance is carried out by contractors and is managed by Council staff.
- Refurbishing or upgrading of the buildings is managed by Council staff. Internal refurbishment generally takes place when a flat is vacated, and external painting and repairs as required.

Why are we involved?

The Retirement Housing Activity contributes to the following community outcomes -

A lifetime of good health and wellbeing – *by fulfilling a need for affordable, adequate quality housing units in Central Hawke's Bay.*

An environment that is appreciated, protected and sustained for future generations

Safe and secure communities

Transport infrastructure and services that are safe, effective and integrated

A strong, prosperous and thriving economy

Strong regional leadership and a sense of belonging

Supportive, caring and inclusive communities – *by caring for those in need.*

Communities that value and promote their unique culture and heritage

Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Demand for units
- The demographics of an ageing population
- Affordability – the need to increase rents to meet rising operational costs

What impact will changes in demand have on this activity?

Demand is currently high with full occupancy and a small waiting list. The ageing population in the District is expected to increase this demand. However, without Central Government assistance, Council will be unable to expand the number of units available.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from the Retirement Housing Activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|---|--|---|----------------------------------|----------------------------------|----------------------------------|-------------------------------------|
| Units are fully Occupied | Units meets demand | Units meets demand | Occupancy Rates | 95% occupancy | 95% occupancy | 95% occupancy | 95% occupancy |
| Quality units are provided for tenants | Provision of housing units | Provision of housing units | 6 monthly inspection completed | All units meet minimum standards | All units meet minimum standards | All units meet minimum standards | All units meet minimum standards |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
|------------------------------------|----------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 185 | 190 | 196 | 201 | 207 | 212 | 219 | 225 | 231 | 236 | 241 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 185 | 190 | 196 | 201 | 207 | 212 | 219 | 225 | 231 | 236 | 241 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 131 | 165 | 172 | 179 | 185 | 191 | 199 | 205 | 212 | 220 | 226 |
| Interest | 16 | 15 | 15 | 14 | 14 | 13 | 12 | 11 | 11 | 10 | 9 |
| Total Expenditure | 147 | 180 | 187 | 193 | 199 | 204 | 211 | 217 | 223 | 229 | 235 |
| Operating Surplus / deficit | 38 | 10 | 9 | 8 | 8 | 8 | 8 | 8 | 8 | 7 | 7 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 68 | 70 | 72 | 71 | 73 | 74 | 75 | 78 | 78 | 78 | 79 |
| New Work | 195 | | | | | | | | | | |
| Total Capital Expenditure | 263 | 70 | 72 | 71 | 73 | 74 | 75 | 78 | 78 | 78 | 79 |
| Funded By | | | | | | | | | | | |
| Loans | 195 | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | 38 | 68 | 70 | 71 | 73 | 75 | 78 | 80 | 82 | 84 | 86 |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 30 | 3 | 2 | (0) | (0) | (1) | (2) | (2) | (4) | (6) | (7) |
| Total Funding | 263 | 70 | 72 | 71 | 73 | 74 | 75 | 78 | 78 | 78 | 79 |
| Debt repayment - principal | 6 | 7 | 7 | 8 | 9 | 9 | 10 | 11 | 12 | 13 | 14 |

Renewals

Future renewal needs to cover the replacement of:

- baths with showers
- kitchen bench tops
- tap wear
- installation of concrete car parks

| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | |
|-----------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| RENEWALS | | | | | | | | | | | |
| General | | 51,350 | 52,942 | 54,318 | 55,839 | 57,403 | 59,067 | 60,839 | 62,421 | 63,795 | 65,262 |
| Transfers to housing depn reserve | | 18,816 | 18,640 | 16,722 | 17,111 | 16,955 | 16,241 | 16,690 | 15,971 | 14,164 | 13,391 |

Capital Works Programme

There is no capital work programmed for this activity over the next 10 year.

Libraries

What does this activity involve?

- Central Hawke's Bay District Libraries are situated in a Council owned building in Waipukurau and in leased premises in Waipawa. This activity covers the daily running of the library services. The buildings are operated and maintained under the Properties and Buildings activity.
- Council has undertaken to rehouse the Waipawa Library in Council owned premises at the expiration of the current lease in 2010.
- The library service offered includes various fiction and non fiction collections, reference material, children and youth sections, magazines, large print, talking books, various electronic databases, DVDs, inter loan material, and networked computers offered through Aotearoa Peoples Network.
- The library service is a keen facilitator of community initiatives, particular through the Eastern and Central Community Trust sponsored EC Read 'n literacy programs, as well as other sponsored events and relationships with schools, retirement homes and elderly people.
- More than 50% of library users live outside Waipukurau and Waipawa.

Why are we involved?

The Library Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing – <i>by contributing to district literacy, which enables all community members to read and take an active role in society and the democratic process.</i> |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities – <i>providing a venue for community and Council interaction, an environment where users can read and study, and an essential service for recreational information, cultural and educational needs of the Central Hawke's Bay community.</i> |
| Communities that value and promote their unique culture and heritage |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise – <i>by encouraging participation in lifelong learning and by fostering interest in a wide range of subjects.</i> |



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Demographic change – particularly an ageing population
- Changes in information technology – including increased digitisation
- Community expectations on levels of service – including opening hours, education and other services

What impact will changes in demand have on this activity?

The CHB population is relatively static and the overall demand for library services is not expected to grow substantially. However the nature of the community expectations of library services will likely change requiring changes to the nature of collections and improvements to facilities.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from library activities.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|---|---|--------------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Availability of Library Services | Libraries will be open specified hours to the public and through the Council web site | Libraries will be open specified hours to the public and through the Council web site | Opening Hours | Minimum of 3950 hours per annum | Minimum of 3950 hours per annum | Minimum of 3950 hours per annum | Minimum of 3950 hours per annum |
| Quality, safe and up to date library facilities and materials provided | Carry out a work program which ensures library fitouts and assets are adequately maintained Buying and providing up to date publications and databases | Carry out a work program which ensures library fitouts and assets are adequately maintained Buying and providing up to date publications and databases | User satisfaction surveys – biennial | 90% satisfaction levels | No survey | 90% satisfaction levels | 90% satisfaction levels |
| Provide active education/recreational programs and other services | Children's holiday programs and other reader services | Children's holiday programs and other reader services | Number of Holiday and other programs | Four provided annually | Four provided annually | Four provided annually | Four provided annually |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 401 | 441 | 454 | 473 | 482 | 493 | 509 | 519 | 535 | 554 | 567 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 45 | 46 | 47 | 49 | 50 | 51 | 52 | 54 | 56 | 57 | 59 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 446 | 488 | 501 | 522 | 531 | 544 | 562 | 572 | 591 | 611 | 626 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 373 | 400 | 411 | 430 | 437 | 448 | 463 | 471 | 486 | 503 | 515 |
| Interest | | 0 | 0 | 0 | 0 | - | - | - | - | - | - |
| Total Expenditure | 373 | 400 | 411 | 430 | 437 | 448 | 463 | 471 | 486 | 503 | 515 |
| Operating Surplus / deficit | 73 | 87 | 90 | 92 | 95 | 97 | 99 | 102 | 105 | 108 | 111 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 85 | 87 | 90 | 92 | 94 | 97 | 99 | 102 | 105 | 108 | 111 |
| New Work | | | | | | | | | | | |
| Total Capital Expenditure | 85 | 87 | 90 | 92 | 94 | 97 | 99 | 102 | 105 | 108 | 111 |
| Funded By | | | | | | | | | | | |
| Loans | | | | | | | | | | | |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | 13 | - | - | - | - | - | - | - | - | - | - |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 72 | 87 | 90 | 92 | 94 | 97 | 99 | 102 | 105 | 108 | 111 |
| Total Funding | 85 | 87 | 90 | 92 | 94 | 97 | 99 | 102 | 105 | 108 | 111 |
| Debt repayment - principal | 1 | 0 | 0 | 0 | 0 | - | - | - | - | - | - |

Renewals

| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Project costs | 5,130 | 5,269 | 5,411 | 5,546 | 5,685 | 5,827 | 5,978 | 6,170 | 6,336 | 6,533 |
| Book purchases | 82,080 | 84,296 | 86,572 | 88,736 | 90,955 | 93,229 | 95,653 | 98,714 | 101,379 | 104,522 |

Capital Works

The future capital works programme is restricted to ongoing shelving and display requirements, and the rehousing of the Waipawa Library (should funding be secured for the building of a new library/archive).

Theatres and Halls

What does this activity involve?

Description of Assets and Services

Council owns twelve buildings that are used to provide meeting places for the community. These are:

- Hall managed directly by Council:
Waipawa Town Hall
- Waipukurau Civic Theatre – managed by an independent Management Contractor
- Community Halls owned by Council and managed by Hall Committees:
Otane, Tikokino, Onga Onga, Takapau, Elsthorpe and Wallingford
Waipukurau Memorial Hall
- Community Halls owned by Council and leased to incorporated societies:
Argyll, Otawahao, Porangahau
- In addition three halls not owned by Council are supported financially by Council:
Omakere – owned by Waiapu Board of Diocesan Trust
Sherwood – owned by the Ashley Clinton – Makaretu Hall Society
Flemington - owned by the Flemington Community Trust

This activity is provided through the following services:

- Yearly operational grant
- External maintenance requirements met by Council with input from fundraising by Hall Committees if applicable
- Internal upgrading is met by the Hall Committees by way of fundraising, Council budgets for any emergency work required

Why are we involved?

The Theatres and Halls Activity contributes to the following community outcomes -

| |
|---|
| A lifetime of good health and wellbeing |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities – <i>through providing community theatres and halls for community events, meetings and leisure activities.</i> |
| Communities that value and promote their unique culture and heritage – <i>by managing their own facilities, as a community focus and to promote their heritage.</i> |
| Safe and accessible recreational facilities |



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Ongoing viability of some District Halls
- Ability of communities to manage these Halls
- Ability of Council to fund ongoing maintenance

What impact will changes in demand have on this activity?

Demand for Halls is fluctuating, but where there is a strong demand there is also an expectation that maintenance will be of a higher standard. Council has committed to reviewing Hall use and where possible – arranging for the long term lease of that Hall to a community based group. Council is also committed to a major upgrade of the historic Waipawa Town Hall.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from the theatres and halls activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|---|---|---|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| Theatres and halls provide a community focus and promote their heritage | Communities are managing their own facilities | Communities are managing their own facilities | Proportion of community halls managed by community hall committees | 85% | 85% | 85% | 85% |
| Theatres and halls provide safe places for the community | Building inspections | Building inspections | Monthly Building Warrant of Fitness (B.W.O.F) checks are carried out | All facilities have current B.W.O.F | All facilities have current B.W.O.F | All facilities have current B.W.O.F | All facilities have current B.W.O.F |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 458 | 495 | 511 | 521 | 532 | 547 | 567 | 580 | 596 | 614 | 625 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 5 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 463 | 498 | 514 | 525 | 536 | 551 | 570 | 584 | 599 | 618 | 629 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 362 | 488 | 504 | 525 | 536 | 551 | 570 | 584 | 599 | 618 | 629 |
| Interest | 1 | 4 | 4 | - | - | - | - | - | - | - | - |
| Total Expenditure | 363 | 493 | 508 | 525 | 536 | 551 | 570 | 584 | 599 | 618 | 629 |
| Operating Surplus / deficit | 100 | 6 | 6 | - | - | - | - | - | - | - | - |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 188 | 140 | 119 | 549 | 165 | 112 | 117 | 98 | 127 | 135 | 90 |
| New Work | | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure | 188 | 140 | 119 | 549 | 165 | 112 | 117 | 98 | 127 | 135 | 90 |
| Funded By | | | | | | | | | | | |
| Loans | | - | - | - | - | - | - | - | - | - | - |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | 91 | 140 | 119 | 120 | 165 | 112 | 117 | 98 | 127 | 135 | 90 |
| Special funds | | | | 430 | | | | | | | |
| Grants | | - | - | - | - | - | - | - | - | - | - |
| Cash from operating | 97 | - | - | - | - | - | - | - | - | - | - |
| Total Funding | 188 | 140 | 119 | 549 | 165 | 112 | 117 | 98 | 127 | 135 | 90 |
| Debt repayment - principal | 4 | 6 | 6 | - | - | - | - | - | - | - | - |

Renewal Works

It is Council Policy in principle to maintain the exterior of Council owned District Halls and for Hall users – through the relevant Hall committee – to fund any interior upgrades required.

Waipawa Town Hall

Council has approved the \$429,579.00, as approved in the 2006/16 LTCCP for renewal, to be used as Councils' contribution towards a 2.9 million dollar refurbishment. Funding for the balance will be sought from external sources over the next 2 years. Renewal funding for each year will be carried forward until the work commences. This will depend on when the external funding is received.

| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Council operated halls | | | | | | | | | | |
| Elsthorpe Hall | 17,562 | 4,341 | 543 | 0 | 574 | 25,399 | 3,650 | 3,121 | 0 | 5,874 |
| Onga Onga Hall | 9,654 | 10,588 | 8,691 | 6,812 | 2,870 | 0 | 0 | 22,597 | 0 | 3,263 |
| Otane Hall | 14,583 | 9,530 | 7,061 | 0 | 14,925 | 0 | 6,084 | 7,491 | 11,483 | 15,663 |
| Takapau Hall | 0 | 12,918 | 13,036 | 10,051 | 287 | 0 | 0 | 0 | 0 | 0 |
| Tikokino Hall | 0 | 11,647 | 8,148 | 0 | 32,605 | 0 | 0 | 31,211 | 7,655 | 0 |
| Wallingford Hall | 2,054 | 0 | 0 | 7,650 | 0 | 0 | 0 | 0 | 19,138 | 0 |
| Waipukurau Memorial Hall | 23,518 | 1,059 | 5,866 | 1,899 | 1,607 | 30,951 | 19,955 | 250 | 33,046 | 261 |
| Allowance for emergency interior work on all halls | 15,405 | 15,883 | 16,296 | 16,752 | 17,221 | 17,720 | 18,252 | 18,726 | 19,138 | 19,579 |
| Waipawa Town Hall | | | | | | | | | | |
| Refurbishment - budgeted 2006/16 | 20,874 | 16,013 | 22,030 | 83,060 | 18,594 | 19,064 | 25,799 | 18,726 | 19,138 | 19,579 |
| Deferred maintenance pending refurbishment | 83351 | 83351 | | | | | | | | |
| Civic Theatre | | | | | | | | | | |
| Renewals | 20,540 | 21,177 | 21,727 | 22,336 | 22,961 | 23,627 | 24,336 | 24,969 | 25,518 | 26,105 |

Capital Works Programme

There is no capital work programmed for this activity over the next 10 years.

Cemeteries

What does this activity involve?

Council has a statutory duty to provide Cemetery services within the District. Section 4 (1) of the Burial and Cremation Act 1964 states:

It shall be the duty of every local authority, where sufficient provision is not otherwise made for the burial of the bodies of persons dying within its district, to establish and maintain a suitable cemetery.

Description of Assets and Services

A number of cemeteries are located in various towns within the Central Hawke's Bay District. Most of the cemeteries are in Council ownership with a few owned privately. All Council owned cemeteries are managed by Council staff and maintenance is contracted out.

There are 10 operational cemeteries:

- Otane, SH2
- Tikokino, Cemetery Road
- Onga Onga (Forest Gate), Blackburn Road
- Takapau, SH2
- Ashley Clinton, Mill Road
- Makaretu, Makaretu Road
- Porangahau, Kepple Street
- Elsthorpe, Kahuranaki Road
- Waipukurau, Porangahau Road
- District (Waipawa), Cemetery Road

and 4 closed cemeteries:

- Hampden (Tikokino), Holden Road – on private property
- Pourerere, Pourerere Reserve Pourerere Road
- St Peters, Church Street Waipawa
- Kaikora (Otane), Knorp Street

No cremation facilities are provided in the district. The nearest crematorium is located at Hastings.

This Activity is provided through the following services:

- Grass maintenance
- Garden maintenance
- Trees maintenance
- Paths maintenance
- Fence, wall and hedge maintenance
- Litter collection
- Building maintenance

Council also provides other services:

- Recording and maintaining records of each burial
- Sexton duties including digging graves and filling in graves
- Researching cemetery records for enquirers

Other urupa and private cemeteries exist within the district, which are not managed by the Council.

Why are we involved?

The Burial and Cremations Act 1964 requires local authorities to ensure sufficient cemeteries are provided within the District.

The Cemeteries Activity contributes to the following community outcome –

| |
|--|
| A lifetime of good health and wellbeing |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities – <i>by providing spaces for interment lessening the risk of disease.</i> |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities |
| Communities that value and promote their unique culture and heritage – <i>by providing places for remembrance and an important historical record for future generations.</i> |
| Safe and accessible recreational facilities to enhance healthy lifestyles by promoting physical exercise |

 Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Ageing population
- The Waipukurau and Porangahau cemeteries will have no further space available in the short term. Whilst the expanded Waipawa District cemetery offers an alternative to Waipukurau – as a District Cemetery Waipawa is remote for Porangahau residents, and an alternate site may be needed.

What impact will changes in demand have on this activity?

- Apart from the instances noted above – there is sufficient space in other cemeteries for the foreseeable future

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects from the cemetery activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|---|---|---|--|--|--|--|
| Well maintained and attractive facilities provided to the public | Maintenance of lawn plots and grounds to contract specifications, with capital work programs to maintain the assets | Maintenance of lawn plots and grounds to contract specifications, with capital work programs to maintain the assets | Independent audit of management contract – twice per year | Contractors are meeting their requirements | Contractors are meeting their requirements | Contractors are meeting their requirements | Contractors are meeting their requirements |
| Accurate historical records available to the public | Burial records will be maintained on the internet | Burial records will be maintained on the internet | Number of hits on the internet burial records per year | 15,000 | 15,000 | 15,000 | 16,000 |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 08/09 \$' 000 | 09/10 \$' 000 | 10/11 \$' 000 | 11/12 \$' 000 | 12/13 \$' 000 | 13/14 \$' 000 | 14/15 \$' 000 | 15/16 \$' 000 | 16/17 \$' 000 | 17/18 \$' 000 | 18/19 \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 150 | 185 | 173 | 180 | 230 | 188 | 195 | 198 | 203 | 209 | 211 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 29 | 30 | 31 | 32 | 33 | 33 | 34 | 35 | 36 | 37 | 38 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 179 | 215 | 204 | 212 | 262 | 222 | 229 | 233 | 239 | 246 | 249 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 121 | 134 | 141 | 152 | 154 | 159 | 165 | 168 | 172 | 178 | 181 |
| Interest | 18 | 15 | 15 | 14 | 13 | 13 | 12 | 11 | 10 | 9 | 8 |
| Total Expenditure | 139 | 149 | 156 | 166 | 168 | 171 | 176 | 179 | 182 | 187 | 188 |
| Operating Surplus / deficit | 40 | 66 | 48 | 46 | 95 | 51 | 53 | 55 | 57 | 59 | 61 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 33 | 59 | 41 | 37 | 86 | 41 | 42 | 43 | 44 | 45 | 46 |
| New Work | 43 | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure | 76 | 59 | 41 | 37 | 86 | 41 | 42 | 43 | 44 | 45 | 46 |
| Funded By | | | | | | | | | | | |
| Loans | 43 | - | - | - | - | - | - | - | - | - | - |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 33 | 59 | 40 | 37 | 85 | 40 | 41 | 43 | 44 | 45 | 46 |
| Total Funding | 76 | 59 | 41 | 37 | 86 | 41 | 42 | 43 | 44 | 45 | 46 |
| Debt repayment - principal | 8 | 7 | 8 | 9 | 9 | 10 | 11 | 12 | 13 | 14 | 15 |

Renewals

| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Replacement of signs, beams, signs, seats, fences, walls, gates, flagpoles, gardens, shrubs, pathways. | 38,513 | 39,706 | 35,307 | 36,296 | 37,312 | 38,394 | 39,546 | 40,574 | 41,466 | 42,420 |
| Projects, including driveway upgrade | 20,540 | 1,059 | 2,173 | 49,362 | 3,444 | 3,544 | 3,650 | 3,745 | 3,828 | 3,916 |

Capital Works Programme

There is no capital work programmed for this activity over the next 10 years.

Properties and Buildings

What does this activity involve?

Council owns a number of properties and buildings that are used to provide services to the public, but do not fit into a specific Activity grouping. These are owned for historic, cultural or administrative reasons.

Description of Assets and Services

The properties included in this Activity are:

- CHB Settlers Museum and Onga Onga Museum
- War memorials at Onga Onga, Ruataniwha, Hatuma, Takapau, Waipawa and Waipukurau
- Administration Building in Waipawa
- Waipukurau Library
- CHB Community Rooms in Hunter Park Waipukurau
- Takapau Plunket Rooms
- Otane Library Building
- Miscellaneous sections

This activity is provided through the following services:

- CHB Settlers Museum: Council pays a yearly grant to the Committee who are responsible for the day to day management of this facility. Council staff arrange for the building repairs to be carried out as required.
- Onga Onga Museum: Council pays a yearly grant to the Committee but has no other responsibilities.
- War memorials at Onga Onga, Ruataniwha, Hatuma, Takapau, Waipawa and Waipukurau: The general upkeep is carried out through the Facilities Management Contract.
- Administration Building in Waipawa: The ground maintenance is carried out through the Facilities Management Contract. All other operational and maintenance is arranged by Council staff.
- Waipukurau Library: Building maintenance only. All maintenance and repairs are arranged by the Properties Officer.
- CHB Community Rooms in Hunter Park Waipukurau: Council pays a yearly grant to the Committee who are responsible for the day to day management of this facility. Council staff arrange for the building repairs to be carried out as required.
- Takapau Plunket Rooms: The ground maintenance is carried out through the Facilities Management Contract. All other operational and maintenance is arranged by Council staff.
- Otane Library Building: This building is leased to a private operator who is responsible for the day to day operation of the building; maintenance is arranged by Council staff.
- Miscellaneous sections: Mowing is carried out through the Facilities Management Contract. All other operational and maintenance is arranged by Council staff.

Why are we involved?

The Properties and Buildings Activity contributes to the following community outcomes -

| |
|--|
| A lifetime of good health and wellbeing |
| An environment that is appreciated, protected and sustained for future generations |
| Safe and secure communities |
| Transport infrastructure and services that are safe, effective and integrated |
| A strong, prosperous and thriving economy |
| Strong regional leadership and a sense of belonging |
| Supportive, caring and inclusive communities – <i>by providing facilities that add to community cultural, recreational and social needs.</i> |
| Communities that value and promote their unique culture and heritage. |
| Safe and accessible recreational facilities |



Contributing Community Outcomes

What are the key issues that will affect this activity in the next ten years?

- Future viability of some buildings
- Lack of room for expansion in Council's main administration building

What impact will changes in demand have on this activity?

- Any increases in Council staffing requirements will require additional administration accommodation
- The ongoing maintenance costs of some buildings may increase over time – particularly where there is limited community support for their maintenance.

Council have not planned for any changes in levels of service which might arise from potential changes.

Does this activity have any significant negative effects on community wellbeing?

There are no significant negative effects arising from this Activity.

How will we deliver this activity in the next ten years?

| Level of Service | What will we deliver in years 1-3? | What will we deliver in years 4-10? | How will we measure our success? | Target 2009/2010 | Target 2010/2011 | Target 2011/2012 | Target 2012/2013 – 2018/2019 |
|--|--|--|--|--|--|--|--|
| Ensure safe buildings for public use | Building inspections | Building inspections | Monthly Building Warrant of Fitness (B.W.O.F) checks are carried out | All Council buildings have current B.W.O.F | All Council buildings have current B.W.O.F | All Council buildings have current B.W.O.F | All Council buildings have current B.W.O.F |
| CHB Settler's Museum is available to the community | Provision of a museum under a management contract. | Provision of a museum under a management contract. | Monthly report from museum manager | Management contract agreement met | Management contract agreement met | Management contract agreement met | Management contract agreement met |
| Affordable services | All properties not required for Council or community use will be leased where possible | All properties not required for Council or community use will be leased where possible | Lease income | At least \$15,000 | At least \$15,000 | At least \$15,000 | At least \$15,000 |

Operating and Capital Work Programme 2009 – 2019

This section outlines significant operating and capital programmes, actions and projects planned for the next ten years.

| | Annual plan | | | | | | | | | | |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 08/09 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 |
| | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 | \$' 000 |
| Income | | | | | | | | | | | |
| Gen Rates | 201 | 278 | 292 | 274 | 280 | 325 | 299 | 307 | 331 | 325 | 332 |
| Targeted Rates | | | | | | | | | | | |
| Fees and Charges | 3 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 6 | 6 | 6 |
| Grants Recd | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Total Income | 204 | 283 | 297 | 279 | 285 | 330 | 304 | 312 | 337 | 331 | 338 |
| Operating Expenditure | | | | | | | | | | | |
| Operating Expenditure | 145 | 242 | 231 | 242 | 248 | 256 | 267 | 274 | 283 | 293 | 300 |
| Interest | | 15 | 29 | 29 | 28 | 27 | 26 | 25 | 24 | 23 | 22 |
| Total Expenditure | 145 | 256 | 260 | 270 | 276 | 283 | 293 | 300 | 308 | 316 | 322 |
| Operating Surplus / deficit | 59 | 26 | 37 | 9 | 9 | 47 | 11 | 12 | 29 | 14 | 16 |
| Capital Expenditure | | | | | | | | | | | |
| Renewals | 81 | 80 | 87 | 57 | 59 | 100 | 62 | 64 | 85 | 67 | 68 |
| New Work | | 375 | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure | 81 | 455 | 87 | 57 | 59 | 100 | 62 | 64 | 85 | 67 | 68 |
| Funded By | | | | | | | | | | | |
| Loans | | 375 | - | - | - | - | - | - | - | - | - |
| Reserves | | | | | | | | | | | |
| Developer Contributions | | | | | | | | | | | |
| Depreciation | 20 | 57 | 59 | 57 | 59 | 64 | 62 | 64 | 69 | 67 | 68 |
| Special funds | | | | | | | | | | | |
| Grants | | | | | | | | | | | |
| Cash from operating | 59 | 23 | 28 | 0 | (0) | 37 | - | - | 16 | - | - |
| Total Funding | 79 | 455 | 87 | 57 | 59 | 100 | 62 | 64 | 85 | 67 | 68 |
| Debt repayment - principal | | 4 | 8 | 9 | 10 | 10 | 11 | 12 | 13 | 14 | 16 |

Renewals

| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | | |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|--------|
| Misc Buildings - General renewals - yearly | | | 5,135 | 5,294 | 5,432 | 5,584 | 5,740 | 5,907 | 6,084 | 6,242 | 6,379 | 6,526 |
| CHB Settlers Museum - yearly - refer Alpha report | | | 15,405 | 15,883 | 16,296 | 16,752 | 17,221 | 17,720 | 18,252 | 18,726 | 19,138 | 19,579 |
| District Memorials | | | | | | | | | | | | |
| Waipawa – paint clock tower | | | | | | 22,961 | | | | | | |
| Council Admin Bldg - yearly - Progressive maintenance including painting in and out, carpet, plumbing, electrical etc | | | 20,000 | 20,620 | 21,156 | 21,748 | 22,357 | 23,006 | 23,696 | 24,312 | 24,847 | 25,418 |
| Community Rooms | | | | | | | | | | | | |
| General – per year | | | 3,081 | 3,177 | 3,259 | 3,350 | 3,444 | 3,544 | 3,650 | 3,745 | 3,828 | 3,916 |
| Replace roof | | | | | | 17,221 | | | | | | |
| Repaint exterior | | | | | | | | 19,975 | | | | |
| Waipukurau Library | | | | | | | | | | | | |
| Yearly - Progressive maintenance including painting in and out, carpet, plumbing, electrical etc | | | 10,270 | 10,588 | 10,864 | 11,168 | 11,481 | 11,813 | 12,168 | 12,484 | 12,759 | 13,052 |
| Replace roof | | | 25,675 | | | | | | | | | |
| Russell Park Changing Shed - Upgrade interior incl painting & remodelling | | | | 31,765 | | | | | | | | |

Capital Works Programme

There is no new capital work programmed for this activity over the next 10 years.